

ANNUAL REPORT

2024 / 2025

District Council of Peterborough



Amalgamated 1997



DISTRICT COUNCIL OF PETERBOROUGH

CONTENTS

1 Annual Report Overview

2 Executive Overview

3 Our Services & Community

4 The Council

5 Compliance & Performance

6 Appendices



District Council of Peterborough – 2 Telford Ave / PO Box 121, Peterborough SA 5422

Written by Lisa Stares – Manager Corporate Services and Finance

Formatting by Melissa Downing – Corporate Services Officer

Image: Victoria Park, Peterborough SA

The background of the entire page is a photograph of a steam locomotive crossing a wooden trestle bridge. The locomotive is dark-colored with the letters 'SAR' painted in large, light-colored characters on its side. A person is visible standing on the locomotive. The bridge has a complex wooden truss structure. The entire image is covered with a semi-transparent green overlay. At the bottom of the page, there are two diagonal stripes: a dark blue one on top and a bright green one below it.

SECTION 1

ANNUAL REPORT OVERVIEW

ABOUT PETERBOROUGH

VISION AND MISSION

OUR VALUES

OUR DISTRICT

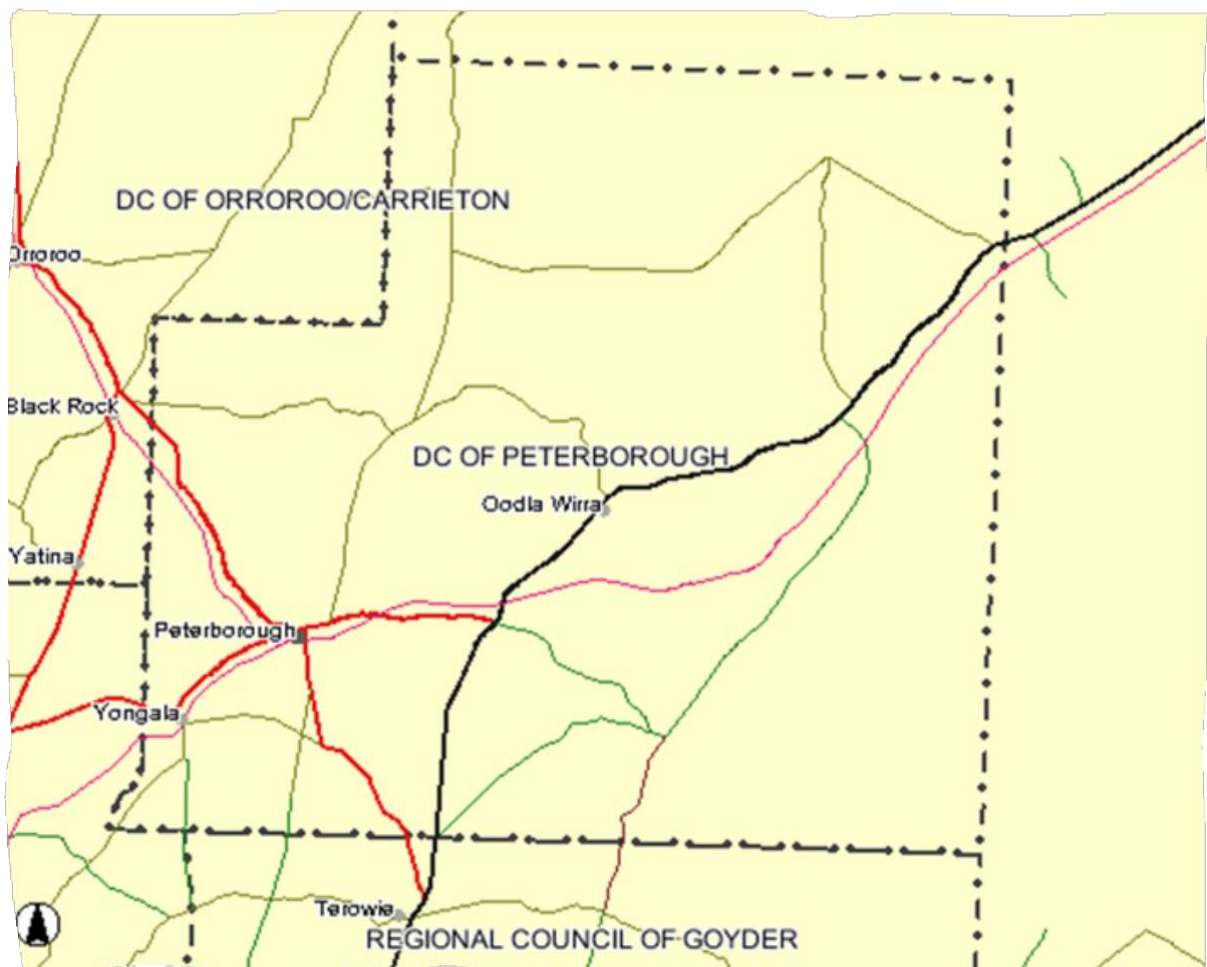
ABOUT PETERBOROUGH

The District Council of Peterborough is a proud and vibrant regional community in the heart of South Australia, rich in history, character and opportunity. With strong connections to agriculture, transport and tourism, the district offers an affordable and welcoming lifestyle, supported by essential services, community facilities and a strong sense of local identity.

Council is committed to building a strong and sustainable future for Peterborough and its surrounding communities. Through responsible governance, strategic planning and a focus on continuous improvement, Council is working to strengthen its operations, maintain and improve essential infrastructure, support local businesses and economic development, encourage tourism and visitation, and create opportunities for residents and future generations.

Peterborough's unique railway heritage, natural landscapes, agricultural foundations and strong community spirit are important strengths of the district. Council works in partnership with the community, businesses, government agencies and other stakeholders to build on these strengths and pursue opportunities that support the district's future.

By promoting Peterborough as a great place to live, work, visit and invest, Council aims to strengthen the local economy, enhance community wellbeing and ensure the district remains connected, resilient and positioned to embrace future opportunities.



OUR DISTRICT



POPULATION 1,683

Estimated Resident Population
(2024)

Data source:
.id (informed decisions)
2024



AREA 2,995 km²

Total area of the
District Council of Peterborough

Data source:
District Council of Peterborough
GIS Mapping



NUMBER OF ASSESSMENTS 1,969

Total number of assessments
(2024/25)

Data source:
District Council of Peterborough
Assessment Records



NUMBER OF BILLABLE ASSESSMENTS 1,733

Number of billable
assessments (2024/25)

Data source:
District Council of Peterborough
Assessment Records



SEALED ROADS 43.40 km

Total length of sealed roads
(2024/25)

Data source:
District Council of Peterborough
Asset Management System



UNSEALED ROADS 1,191 km

Total length of unsealed roads
(2024/25)

Data source:
District Council of Peterborough
Asset Management System



RATE REVENUE (TOTAL) \$1,711,690

Total rate revenue
(2024/25)

Data source:
District Council of Peterborough
Annual Financial Statements



INCOME (TOTAL) \$5,994,484

Total income
(2024/25)

Data source:
District Council of Peterborough
Annual Financial Statements



TOTAL EXPENDITURE \$6,019,721

Total expenditure
(2024/25)

Data source:
District Council of Peterborough
Annual Financial Statements

Local Industries

The District Council of Peterborough has a diverse regional economy, underpinned by agriculture, primary production, retail and service industries, health and community services, education, tourism and government services.

Agriculture and Primary Production

Agriculture remains an important part of the district's economy and identity. The surrounding rural area supports broadacre farming, including grain production and livestock enterprises, together with businesses providing agricultural supplies, services and support to the farming sector. Agriculture, Forestry and Fishing has historically been one of the district's largest employment sectors.

Retail, Trades and Local Business

Peterborough serves as an important service centre for the surrounding district, with local businesses providing retail, food and hospitality, automotive, trade, professional and agricultural services. Retail continues to provide significant local employment, with supermarket and grocery stores among the leading individual industries of employment identified in the 2021 Census.

Health, Community and Government Services

Health care, community services and government administration provide important employment and essential services within the district. Health Care and Social Assistance has been identified as one of Peterborough's major employment sectors, while local government and hospital services are also represented among significant areas of employment.

Education

Education provides both employment and essential services to local families and the wider community. Primary education was among Peterborough's leading individual industries of employment recorded in the 2021 Census.

Tourism and Hospitality

Tourism is an important contributor to Peterborough's local economy, supported by the district's distinctive railway heritage, historic attractions, events and regional location. Peterborough's history as a major railway centre remains a defining feature of the town and provides a strong foundation for heritage tourism.

Transport and Rail

Peterborough's development has been intrinsically linked to the railway, with the town historically serving as an important junction connecting major rail routes across Australia. While the scale of railway employment has changed considerably over time, transport, machinery operation and associated services remain part of the district's economic base and identity.

Renewable Energy and Emerging Opportunities

Renewable energy and other forms of regional investment provide opportunities for future economic diversification. Peterborough's location, available land, agricultural base, heritage assets and position within the Mid North provide opportunities to further develop tourism, renewable energy, value-adding, regional services and other new industries.

Overall, Peterborough's economy reflects the character of a regional service centre—strongly connected to agriculture, supported by local businesses and essential services, and increasingly recognising tourism and new investment as opportunities for future economic development.

VISION & MISSION

Vision

A proud, vibrant and resilient community that celebrates its heritage, embraces opportunity and supports a strong and sustainable future.

Mission

To work in partnership with our community to deliver responsive services, support local growth and opportunity, enhance the liveability of our district, and preserve the heritage and character that make Peterborough unique.

OUR VALUES

Leadership

To provide effective leadership for the community.

Services

To provide services that are responsive to the needs of the community.

Governance

To act in the best interests of the community while fulfilling Council's ethical and statutory obligations.

Continuous Improvement

To strengthen Council's planning, operations and use of resources through accountability, transparency and continuous improvement.

CONTACT

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council@peterborough.sa.gov.au | www.peterborough.sa.gov.au

SECTION 2

EXECUTIVE OVERVIEW

MAYOR'S REPORT

CHIEF EXECUTIVE OFFICER'S REPORT

FINANCE AND ADMINISTRATION

From the Mayor

The District Council of Peterborough continues to reflect both the opportunities and challenges faced by regional councils across South Australia.

This Annual Report provides a snapshot of the past year, outlining Council's progress, ongoing challenges, and commitment to supporting our community.

The 2024/2025 year has been one of transition, particularly in relation to organisational leadership. Council has experienced changes within the Chief Executive Officer role, reflecting a period of adjustment as we continue to work towards stable and effective governance. Throughout this time, Council has remained focused on maintaining service delivery and organisational continuity.

Council's financial position remains a key priority. The 2024/2025 budget has been developed with careful consideration of financial sustainability, service delivery, and long-term planning. Like many regional councils, we continue to operate in a challenging economic environment, balancing increasing costs with the need to deliver essential infrastructure and community services.

I extend my sincere thanks to all Council staff for their continued professionalism and commitment during a period of change. Across all service areas, staff have demonstrated resilience and dedication in supporting both Council operations and the wider community.

Our volunteer organisations and service clubs remain central to the strength of the district. Their contribution plays a vital role in maintaining community wellbeing, connection, and vibrancy, and their efforts are greatly valued.

Council continues to progress its strategic priorities, including the Strategic Plan, Annual Business Plan, and Asset Management Plans. Infrastructure delivery, including road maintenance and the Community Wastewater Management System (CWMS), continues in line with available resources, with consideration given to broader economic pressures impacting our



community.

The role of elected members continues to require commitment, accountability, and ongoing development. I thank my fellow Councillors for their continued dedication to representing the interests of the community and contributing to informed decision-making.

I also acknowledge the support of the Local Government Association, State and Federal representatives, government agencies, and professional advisors, whose guidance and collaboration assist Council in navigating current challenges. Finally, I thank our residents and ratepayers for their ongoing engagement and resilience. Council remains committed to working collaboratively with the community to ensure a sustainable and positive future for the District Council of Peterborough.

Ruth Whittle

OAM Mayor

District Council of Peterborough

From the Acting Chief Executive Officer

Beginning with Council in May 2025 means I have only been at Council for a short period of time.

I have met with all of the Elected Members and also accepted meeting invites from numerous people from within the community across a range of topics and issues. I hope the openness and honest communication has been well received.

Like many rural councils, our Finances drew attention immediately and this has resulted in changes to how council will need to operate in order to be financially sustainable. Over the short and medium term our council, along with extensive community consultation, will need to tackle some difficult

issues. While all councils are experiencing this on some level, Peterborough will face some unique challenges.

Respectful, on-going discussions will be required to ensure councils financial goals are met, while taking into account the needs of our community. These will be challenging but necessary discussions. Council will need to ensure its financial sustainability in order to successfully deliver the services expected of it in the future.

The District Council of Peterborough continues to partner with neighboring councils via the Southern Alliance as we participate and support each other across a wider community setting. This kind of collaboration may need to become more extensive as all councils face financial, social and changing circumstances that potentially will see better outcomes with councils working closely together.

Looking forward to the new financial year, I can share the passion, pride and enthusiasm for our council district is stronger and more noticeable in this community than other council areas I have worked in. I hope this strength of character assists us as we move forward.

Kristen Clark
Acting Chief Executive Officer



Report of Finance and Administration

Financial result

The District Council of Peterborough continues to be challenged financially. Whilst achieving an operating surplus of 1.5% is encouraging on the surface, this was only due to revenue being received in advance from the Federal Government.

A measure that better reflects this distortion is the adjusted Operating Surplus Ratio which was (11.5%) for the year. The adjusted figure recognises grants in the year which they were due, and provide a more accurate basis of comparison.



In recent years the payment of untied grants (General Purpose Grant (GPG), Roads Formula Funding (ILRG) and Supplementary Local Road Funding (Formula Funding) has varied from the annual allocation as shown in the table below:

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Adjusted Operating Surplus Ratio disclosed in Note 11 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

The significance of this can be seen by the large net timing adjustments showing in the final column. While Council's Operating Surplus Ratio was 1.2%, the adjusted Operating Surplus Ratio of (11.5%) is a more accurate measure for the distortion in Federal Grants made in advance.

Council acknowledges its Asset Management Plans (AMP) remain

significantly out of date (2016). Councils by their nature are asset rich, meaning even a small variation in their valuation can result in a large impact on the profit and loss statement. For instance Peterborough Council has over fifty nine million dollars (\$59m) of assets under its control.

This year two significant events occurred after the balance date of 30 June 2025. The first involved the Community Waste Water Management System and the second was a risk to future borrowing capacity. More information is shared about each of these items below.

Community Waste Water Management System

The Peterborough Community Wastewater Management System (CWMS) was commissioned in October 2018 and continues to experience failures at the Waste Water Treatment Plant (WWTP) High Rate Algal Ponds (HRAP's) and also faults within the trenching and pipework in certain locations within the infrastructure installed throughout the township. The failures have been identified as construction faults that result in the HRAP's liner continuing to fail. Initial investigations determined the best course of rectification to consist of a reconstruction of the HRAP's at an estimated cost for up to an amount of \$4.5M.

Council has continued to liaise with the LGA CWMS Program to access funding via the CWMS Program, however at the reporting period Council has not received confirmation of funding, or part funding, from the CWMS Program to assist with the rectification of works and consequently has identified the required works as a contingent liability, due to the financial impact.

A final report for consideration has been provided to the LGA and CWMS Program for consideration with a decision imminent. The reliance on this funding via the LGA and CWMS Program is due to the fact that the servicing of an additional loan for full or part funding associated with the rectification works, over and above the existing loans predominately used for the construction of the CMS, will negatively impact Council's financial position in particular the Operating Surplus Ratio and Net Financial Liabilities Ratio.

Furthermore, the servicing costs associated with a potential rectification loan would have a profound effect on Council's operating position, which potentially could result in an increase of General and Service Rates or, a reduction in expenditure thus impacting on Council's service delivery standards to the community. With a decision imminent, this will allow the

planning forward for the rectification works and any impacts on Councils financial position.

Risk to Future Borrowing Capacity

The District Council of Peterborough expects to experience cash shortages from time to time, that will make achieving payroll and/or other operational payments within its cash position difficult.

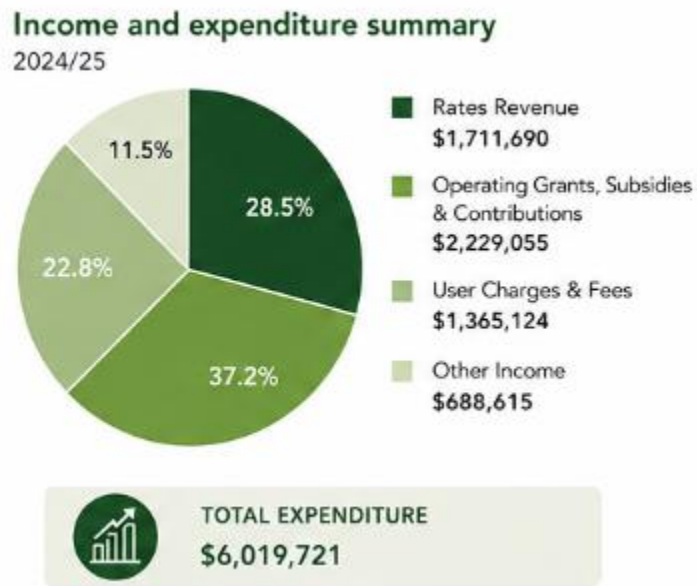
Council has applied to the Local Government Finance Authority (LGFA) seeking a line of credit (Cash Advance Debenture or CAD) to be available if required. The LGFA has informed Council that due to our challenging financial position, including out of date documents such as Asset Management Plans, Asset Revaluations and no current Long Term Financial Plan that a maximum of \$500,000 be made available, to be re-applied for every six (6) months. These tight and short terms demonstrate the difficulty Council has in meeting lending criteria.



RISK TO FUTURE BORROWING CAPACITY

- Council's financial position and outdated plans limit borrowing capacity.
- LGFA approved a maximum \$500,000 Cash Advance Debenture (CAD), requiring re-application every 6 months.
- CAD extended to August 2026 (confirmed 11 Dec 2025).
- A new Long Term Financial Plan with a pathway to an operating surplus within 3–4 years is required to support future borrowing.

On 11 December 2025, the LGFA confirmed with council the existing CAD would be extended until August 2026. Noting Council would need to maintain its ongoing commitment to financial sustainability, which may require Council to implement further austerity measures. Also, an updated Long Term Financial Plan outlining a clear pathway back to an operating surplus within a three to four year timeframe should be produced for 2026/27 in order to help secure future loans.



Performance against Strategic Management Plans and Annual Business Plan 2024/2025

In accordance with Schedule 4 of the Local Government Act 1999, Council reports on its performance in implementing its Strategic Management Plans and the objectives and activities identified in the 2024/2025 Annual Business Plan.

Council's adopted 2024/2025 Annual Business Plan provided the link between Council's strategic direction and its annual operations, services, programs and projects. Council's strategic framework was based around five Key Result Areas: Economic Sustainability, Infrastructure, Community Wellbeing, the Environment, and Representative and Accountable Local Government.

The Annual Business Plan also established specific non-financial performance objectives for 2024/2025. These included reviewing Council's Strategic Plan; reviewing and updating the Asset Management Plan following completion of the Roads and Infrastructure Condition Audit; delivering operational and capital projects and key community services; and maintaining compliance with Council's key statutory obligations.

Council's performance against these objectives and the key priorities contained within the adopted Annual Business Plan is summarised below.

Strategic and Corporate Priorities

2024/2025 Priority	Performance during 2024/2025	Status at Year End
Strategic Plan Review	The Annual Business Plan provided for a comprehensive review of Council's Strategic Plan, including its Key Result Areas, priorities and future projects. The review had not commenced by year end and remained a priority for Council.	Not Commenced / Carried Forward
Long Term Financial Management Plan	Continual review and implementation of Council's Long Term Financial Management Plan, including a Treasury Management Review, was identified as a priority. At year end this work had not commenced and remained a priority for the following period.	Not Commenced / Carried Forward
Asset Management Plan	Council progressed the underlying work required to inform a new Asset Management Plan. A condition audit of Council's transport infrastructure, including town and rural roads, footpaths and kerbing, was completed. The results are to be incorporated into a revised Asset Management Plan.	Partially Achieved / Ongoing
Infrastructure Valuation and Condition Assessment	The condition audit and assessment of Council's transport infrastructure was completed. The results will assist Council in developing future construction and maintenance programs and updating its Asset Management Plan.	Completed – further planning required
Council Property and Facilities Review	Assessment criteria had previously been adopted; however, a new condition audit of Council buildings, facilities and structures remained required before the results could be incorporated into the Asset Management Plan.	Behind Schedule / Ongoing
Council Services and Standards Review	The planned comprehensive review of Council services and associated service standards had not commenced and is intended to be undertaken in conjunction with the Asset Management Plan.	Not Commenced / Carried Forward
Community Engagement and Communication Strategy	Development of the Strategy had not commenced at year end. Council was awaiting finalisation of the Community Engagement Charter and associated changes to the <i>Local Government Act 1999</i> before progressing the framework.	Not Commenced / Carried Forward

The adopted ABP specifically identified the Strategic Plan, Asset Management Plan, infrastructure valuation, CWMS planning, property and facilities, community engagement and financial planning among Council's priorities. The end-of-year report records the Strategic Plan as not commenced and the policy review as behind schedule, while the Representation Review and Elected Member mid-term training were completed.

Infrastructure and Asset Management

A significant component of Council's 2024/2025 Annual Business Plan related to the renewal, replacement and upgrade of infrastructure. Planned works included town street kerbing and resealing, rural road resheeting, drainage infrastructure, buildings and facilities and other Council assets.

Infrastructure and Asset Management

2024/2025 Priority	Performance during 2024/2025	Status at Year End
Buckingham Street – Kerbing and Reseal	Works progressed during the year, with the project reported as underway at year end.	On Track / Underway
Queen Street/George Street Drain Bridge Replacement	Bridge assessment and design work was completed; however, construction remained dependent upon Council obtaining grant funding.	Not Commenced – Funding Dependent
High Street Reseal	Works were deferred to the 2025/2026 financial year.	Deferred
Victoria Street Kerbing and Reseal	Project was deferred due to insufficient funding.	Deferred
Belalie Road Resheeting	Works were commenced but subsequently paused due to insufficient available funding.	Deferred / Incomplete
Dawson Road Resheeting	Material carting was completed, with patrol grading taking operational priority.	On Track / Ongoing
Morgan East Road Resheeting	Material carting was completed, with patrol grading taking operational priority.	On Track / Ongoing
Booborowie Road Resheeting	Works had not commenced by year end.	Not Commenced
Central Drain Fencing – Peterborough	Fencing works along a portion of the southern side of the Central Drain were underway.	On Track / Underway
Central Drainage Reserve Improvements	Tree planting, walkway and fencing works continued, including consultation with adjoining residents.	On Track / Ongoing
Tree Audit and Removal	Council completed its tree audit and associated removal of dead and ageing trees by the end of June.	Completed
Stormwater Management Study	The proposed study was deferred. Funding and consultant requirements continued to be considered.	Deferred

The year-end report records Buckingham Street as underway, Dawson Road and Morgan East Road as on track, while High Street, Victoria Street and Belalie Road were deferred and the Queen Street/George Street Bridge remained dependent upon grant funding.

Council also completed the transport infrastructure condition audit and tree audit, while the Stormwater Management Study remained deferred.

Property and Community Facilities

2024/2025 Priority	Performance during 2024/2025	Status at Year End
Peterborough Town Hall Upgrades	Electrical works, stonemasonry, car park works, first-floor window repairs, front counter, cabling, blinds and flooring were substantially completed. Plastering works remained outstanding.	Substantially Completed / Ongoing
Yongala Recreation Park BBQ and Shelter	BBQ and contractors had been ordered and the shelter ordered; however, the project remained behind schedule.	Behind Schedule / Ongoing
West Park BBQ and Shelter	The project did not proceed, with consideration given to reallocating available funding to other eligible projects.	Not Proceeding
Swimming Pool Signage	Quotes were being sought; however, the works were expected to be deferred to 2025/2026 due to timing.	Behind Schedule / Deferred
Senior Citizens Hall Maintenance	Roof, gutters and solar panels were cleaned; façade defects addressed; doors, blinds, minor electrical works, verandah works and path trip hazards were being addressed.	On Track
Sports Stadium Maintenance	A program of works was being developed.	On Track
Youth Centre Electrical Upgrade	Electrical upgrade works and the duress alarm system were completed within the available budget.	Completed
Steamtown Security Shutters	Security shutter works were completed.	Completed
Council House Works	Plumbing, driveway, bathroom leak and roof-support works were completed.	Completed

These outcomes are reflected in Council's year-end project reporting, including the substantial Town Hall works and ongoing Yongala Recreation Park project. The Youth Centre electrical upgrade, Steamtown security shutters and Council house works were recorded as completed.

Waste Management and CWMS

2024/2025 Priority	Performance during 2024/2025	Status at Year End
Waste Management / FOGO	The Annual Business Plan proposed continued improvements at the Waste Transfer Station, including consideration of an organic waste/composting trial and FOGO collection. The project had not progressed to implementation and further consideration was required.	Behind Schedule / Ongoing
eWaste Disposal	Council completed the disposal of eWaste, including transport of a shipping container of material.	Completed
CWMS Asset Replacement and Upgrade Program	Development of a future CWMS asset replacement and upgrade program remained linked to the Asset Management Plan and the outcome of investigations into CWMS defects.	Behind Schedule / Ongoing
CWMS Pump Station Servicing	Pump station servicing and cleaning works were completed.	Completed

The end-of-year progress report records the waste management/FOGO project and CWMS replacement program as behind schedule, while eWaste disposal and pump station servicing were completed.

Tourism, Community Development and Youth

2024/2025 Priority	Performance during 2024/2025	Status at Year End
Economic Development and Tourism Strategy	The planned review and redevelopment of the Tourism and Economic Development Strategy was placed on hold due to Council's financial position.	On Hold / Carried Forward
Youth Engagement	Youth engagement activities continued throughout the year. Opportunities included a grant application for the LifeLab program with local high schools and continued work through the local Drug and Alcohol Committee.	On Track / Ongoing
Community Engagement Strategy	The proposed strategy had not commenced and was awaiting broader legislative and policy developments.	Not Commenced / Carried Forward
Community Events	Further consideration of funding and arrangements for community events, including the Christmas Pageant, was required.	Not Commenced / Ongoing

Council's year-end reporting identified youth engagement as on track, while the Economic Development and Tourism Strategy was on hold and the Community Engagement and Communication Strategy had not commenced.

Governance, Compliance and Organisational Performance

Council continued to undertake its statutory governance and administrative responsibilities throughout 2024/2025. The Annual Business Plan identified legislative compliance as a specific performance objective, including Annual Business Plan and Budget processes, budget reviews, financial statements, annual reporting and the preparation of Council agendas and minutes.

Progress during the year included completion of the Elected Member mid-term training program, the Elector Representation Review, Elected Member and staff returns, staff training and corporate/Steamtown uniforms. The Freedom of Information return remained on track. Broader policy and delegations reviews remained outstanding at year end.

Overall Performance

Council made progress across a substantial range of operational and capital priorities during 2024/2025; however, not all objectives contained within the Annual Business Plan were achieved within the financial year.

Significant achievements included completion of the transport infrastructure condition audit, IT hardware upgrades, tree audit and associated works, eWaste disposal, CWMS pump station servicing, Youth Centre electrical works, Steamtown security works, Council house works, Elected Member training and the Representation Review. A number of road, drainage, building and community facility projects also progressed during the year.

Other priorities, including the Strategic Plan review, Asset Management Plan, Long Term Financial Management Plan review, Community Engagement and Communication Strategy, FOGO implementation and aspects of Council's property and service-level reviews, remained incomplete or were carried forward. In some cases, delivery was affected by Council's financial position, funding

availability, grant dependencies, competing operational priorities and the need for prerequisite assessments or external processes.

The results demonstrate that while Council continued to deliver its core services and progressed a number of significant projects, further work remains necessary to strengthen Council's strategic planning, asset management and long-term financial planning frameworks. These matters remain important priorities for subsequent financial years.

SECTION 3

OUR SERVICES & COMMUNITY

INFRASTRUCTURE AND OPERATIONS

REGULATORY SERVICES

LIBRARY AND COMMUNITY SERVICES

TOURISM AND VISITOR SERVICES

Infrastructure Management

Infrastructure & Operations

The Infrastructure & Operations Division is responsible for the management and maintenance of Council's infrastructure and the delivery of a broad range of essential services across the district. This includes roads and footpaths, parks and open spaces, cemeteries, stormwater and drainage infrastructure, waste services, the Community Wastewater Management System (CWMS), the swimming pool, airstrip and RV Park.

Throughout 2024/2025, the team continued to focus on maintaining safe, accessible and functional infrastructure while responding to seasonal conditions, community needs and the ongoing maintenance requirements of a large regional road and asset network.

Roads and Transport Infrastructure

Unsealed Road Maintenance and Patrol Grading

Council continued its planned program of patrol grading across the district's unsealed road network, with priority given to Class 1 and Class 2 roads when conditions permitted. Grading assists in reshaping road surfaces and addressing potholes, rutting, erosion and other deterioration to maintain safe and accessible road conditions.



Surface repairs were also a significant focus throughout the year, with potholes and washouts repaired as required. Regular inspections and monitoring assisted Council in identifying areas requiring attention and prioritising available resources.

District Road Improvements

A number of significant unsealed road improvement projects were undertaken during 2024/2025, including:

Road	Works Undertaken
Dawson Road	Approximately 4 km resheeted
Morgan East Road	Approximately 1.8 km resheeted
Tarcowie Road	Approximately 1.2 km ripped and reformed
Bradtke Road	Approximately 2.5 km ripped and reformed

Council also progressed works funded through the Roads to Recovery Program, with nominated roads scheduled for resheeting.

Several areas of the district experienced flood damage during the year. Grading was undertaken to restore safe access, together with vegetation management across the road network to remove overhanging branches and vegetation that could obstruct traffic or compromise road safety.

Town Streets and Kerbing

Council engaged an external contractor to undertake kerbing works along the eastern side of Buckingham Street, extending from the intersection of Princess Street and Buckingham Street through to Railway Terrace. These works were completed in December 2024.

Town Streets and Footpaths

Council continued its ongoing maintenance of town streets and footpaths, with a focus on public safety, accessibility and the presentation of the township.

Regular inspections were undertaken to identify cracks, uneven surfaces, trip hazards, debris and vegetation requiring attention. A footpath weed-spraying program was undertaken, together with a comprehensive tree audit by a qualified arborist to assist Council in prioritising the trimming or removal of trees presenting potential public safety risks.

Fortnightly leaf litter collection also continued, along with Council's annual pensioner rubbish collection, both of which continue to provide valued services to the community.

Community Service Partnership

Council acknowledges the valuable ongoing contribution of the Port Pirie Community Corrections Team, whose assistance supports the maintenance and presentation of Peterborough and Yongala.

Participants undertake a variety of meaningful activities, including whipper snipping, weeding, removal of leaf litter from footpaths and weed management within Council cemeteries. Work has also continued at the Peterborough Cemetery to progressively spread blue crusher dust between grave rows and around graves.



Council sincerely appreciates the contribution of participants and their Team Leader and recognises the important role this partnership plays in supporting the presentation and amenity of the district.

Cemeteries

Council is responsible for the care and maintenance of the Peterborough, Oodla Wirra, Yongala, Nackra, Dawson and Lancelot cemeteries.

During the year, a strong focus was placed on weed management, general clean-up and improving the presentation of the Peterborough Cemetery. The former tool shed was also removed due to safety concerns.

Council gratefully acknowledges the longstanding contribution of the Lions Club and other community volunteers. Through working bees and rostered activities, volunteers assist with the fenced rose garden, seating areas and the planting and ongoing care of trees and shrubs. Their continued contribution is greatly valued.

Stormwater and Drainage

Council continued to inspect, clean and maintain stormwater infrastructure throughout the district, including pipes and culverts. Regular inspections assisted in identifying blockages, erosion and other issues requiring attention, particularly following periods of flash flooding, storms and high winds.

A new fence was also installed along the southern side of the main drain on Bridges Street, between Meadows Street and Railway Street, improving safety within the area.

Peterborough Swimming Pool

Council continued to maintain the Peterborough Swimming Pool to provide a safe and functional facility for the community.

A specialist contractor attended the facility prior to the swimming season to service pool pumps, undertake water testing and prepare the facility for opening. A further service was undertaken at the conclusion of the season as part of winter preparation.

Council staff also completed extensive cleaning, maintenance and preparation works prior to opening, with health and safety requirements remaining a key focus throughout the season.

Peterborough Airstrip

Regular inspections and maintenance of the Peterborough Airstrip continued throughout 2024/2025. Monthly inspections included checks of lighting systems and the Pilot Activated Lighting Control (PALC), together with slashing, mowing and weed management around marker lights and buildings.

An annual comprehensive inspection was also undertaken by an external contractor to assess the facility against applicable standards and identify any works requiring attention.



Waste Management

Clare Valley Waste continued to provide kerbside rubbish and recycling collection services on behalf of Council.

Following community consultation, Council amended the operating hours of the Transfer Station. Feedback received following implementation of the revised hours was positive.

Community Wastewater Management System

Council continued its regular inspection and maintenance program for the Community Wastewater Management System (CWMS).

Weekly inspections of pump stations and ponds were undertaken, together with routine maintenance and performance testing of system components, power supplies and the backup generator. This proactive approach assists Council in identifying potential issues and addressing maintenance requirements before they escalate.

RV Park

The Peterborough RV Park continued to be inspected and monitored daily to provide visitors with a clean, welcoming and well-maintained facility.

Peterborough continued to attract travellers throughout the year despite variable weather conditions. Council staff maintained regular oversight of the facility, including cleaning and maintenance of the RV Dump Point, to ensure it remained safe, functional and available for visitors.

Work Health, Safety and Risk

Council continued its partnership with Local Government Risk Services (LGRS) to support risk management, legislative compliance and the implementation of corrective actions where required.

Council also continued its shared-service arrangement with the Port Pirie Regional Council for the provision of Risk Coordinator services. The Risk Coordinator attends Peterborough one day each week and provides valuable support across workplace health and safety, risk assessments, staff training, Skytrust and Council's broader legislative and regulatory obligations.

This collaborative arrangement provides Council with access to specialist expertise and supports the ongoing development of a safe and effective workplace.

Development & Regulatory Services & Fire Prevention

Council's Property and Regulatory Services function supports community safety, legislative compliance and the responsible management of regulatory matters across the district. Key areas of responsibility during 2024/2025 included fire prevention, general compliance, dog and cat management, property matters and emergency management.

Fire Prevention

Fire prevention remains an important responsibility for Council, particularly given the district's climate, extensive rural landscape and potential bushfire risk.

South Australia recorded approximately 161.45 mm of rainfall during 2024, with rainfall reported as below average. Within the Council area, seasonal conditions resulted in generally below-average fuel loads for the 2024/2025 fire danger season. The overall potential for fire outbreaks across the district was considered average, with no major fires reported during the season.

Council undertook property inspections in accordance with the requirements of the *Fire and Emergency Services Act 2005*, including the relevant provisions of sections 105F, 105G and 105H.

All rateable properties within the townships of Peterborough, Yongala and Oodla Wirra were inspected for excessive vegetation, flammable growth and other materials that could present a fire risk. Property owners responded appropriately to requirements identified through the inspection process, enabling Council and private property owners to meet

their respective obligations under the Act.



Rail Precinct – Fuel Reduction

Council continued to work collaboratively with the Department for Infrastructure and Transport to coordinate the management and reduction of fuel loads within the rail precinct.

The existing Memorandum of Agreement has assisted in establishing an effective process for communication and coordination between Council and the Department. Fuel-reduction works within the precinct have predominantly been undertaken with the assistance of Community Corrections crews, providing an important contribution to reducing fire risk within this significant area of the township.

General Compliance

Council's regulatory activities continued to focus on responding to service requests from residents and members of the public, with an emphasis on achieving compliance through communication and education wherever appropriate.

Many compliance matters arise unintentionally and can be resolved effectively by providing information and working with residents to address the issue. Where voluntary compliance cannot be achieved, Council may undertake further regulatory action in accordance with its legislative responsibilities, including the issuing of expiation notices or other enforcement measures where necessary.

This approach seeks to balance Council's regulatory obligations with a practical and proportionate response to individual circumstances.

Dog and Cat Management

Animal management remained an important component of Council's regulatory responsibilities throughout 2024/2025.

Council continued to review and audit dog and cat registration records, addressing inconsistencies and outstanding matters to improve the accuracy of Council's animal management information.



This work contributed to strong registration numbers and improved Council's ability to identify registered animals and reunite wandering animals with their owners as quickly as possible.

Core Responsibilities

The Property and Regulatory Services function encompasses a broad range of responsibilities, with key areas including:

- Legislative and regulatory compliance
- Property management
- Fire prevention
- Dog and cat management
- Local nuisance and litter management
- Community safety and regulatory services
- Emergency management support
- Administration and enforcement of Council By-Laws

Legislative Delegations and Authorisations

Council's Property and Regulatory Services Officer undertakes duties and exercises relevant delegations and authorisations under a broad range of South Australian legislation, including:

Legislation	Legislation
<i>Planning, Development and Infrastructure Act 2016</i>	<i>Development Act 1993</i>
<i>Local Government Act 1999</i>	<i>Road Traffic Act 1961</i>
<i>Expiation of Offences Act 1996</i>	<i>Unclaimed Goods Act 1987</i>
<i>Fire and Emergency Services Act 2005</i>	<i>Local Nuisance and Litter Control Act 2016</i>
<i>Dog and Cat Management Act 1995</i>	<i>Environment Protection Act 1993</i>
<i>Tobacco and E-Cigarette Products Act 1997</i>	<i>Disability Inclusion Act 2018</i>
<i>Community Titles Act 1996</i>	<i>Land and Business (Sale and Conveyancing) Act 1994</i>
<i>South Australian Public Health Act 2011</i>	<i>Safe Drinking Water Act 2011</i>

Legislation

Strata Titles Act 1988

Council By-Laws

Legislation

Water Industry Act 2012

Regional and Committee Representation

Council's regulatory and emergency management functions are also supported through participation in relevant regional committees, professional networks and emergency management groups, including:

- Bushfire Management Committee – Flinders Outback
- Authorised Persons Association
- Building Fire Safety Committee
- Yorke and Mid North Zone Emergency Management Committee
- District Council of Peterborough Emergency Management Committee

Participation in these groups assists Council in maintaining strong relationships with relevant agencies, sharing information and expertise, and contributing to coordinated approaches to community safety and emergency management across the region.

WHS & Risk

Work Health and Safety

The 2024/2025 financial year was a period of transition and continued improvement in Work Health and Safety (WHS) for the District Council of Peterborough. With the appointment of a new WHS Officer, Council maintained its focus on strengthening legislative compliance, improving workplace safety practices and responding to emerging WHS requirements.



Council recognises that effective work health and safety extends beyond legislative compliance and requires an organisational culture where risks are identified, managed and reviewed, and where employees are supported to contribute to a safe and healthy workplace.

Shared Services and Collaboration

Council continued to benefit from the Flinders Alliance shared services arrangement, providing access to specialist WHS knowledge, resources and support.

This collaborative approach enables Council to draw upon broader regional expertise while maintaining a local focus on the safety needs of its workforce and operations. The shared-service model continues to provide valuable support in strengthening Council's WHS systems, identifying areas for improvement and responding to changing legislative and regulatory requirements.

Key Achievements for 2024/2025

A number of important WHS initiatives were progressed during the reporting period.

Rebate Action Plan

Council achieved 100% completion of its Rebate Action Plan, demonstrating progress against identified WHS priorities and Council's commitment to continuous improvement and compliance with ReturnToWorkSA performance standards.

Swimming Pool Audit

A comprehensive audit of the Peterborough Swimming Pool was undertaken during the year. The audit identified potential areas of risk and provided Council with a basis for implementing corrective and preventative actions to improve the safety of employees and members of the public using the facility.

Responding to Changing WHS Requirements

The WHS environment continues to evolve, requiring Council to regularly review its systems, policies and workplace practices.

During 2024/2025, increased legislative requirements relating to the management of psychosocial hazards and risks reinforced the importance of psychological health and safety within the workplace. Council continued to review its policies, procedures and risk management practices to ensure these requirements are appropriately incorporated into its broader WHS framework.

Changes relating to Automated External Defibrillators (AEDs) also presented new considerations for local government. Council continued to monitor and work through these requirements, including through collaboration and information sharing with other councils, to support appropriate implementation.

Looking Ahead

Council's WHS priorities for the coming year will continue to focus on strengthening systems, building organisational capability and proactively managing workplace risks. Key areas of focus include:

- embedding psychosocial hazard and risk management into everyday workplace practices;
- strengthening emergency preparedness and response through appropriate training and drills;
- progressing corrective actions and improvements identified through audits and risk assessments;
- continuing to improve WHS awareness, training and risk management practices across Council operations; and
- utilising the expertise and resources available through the Flinders Alliance shared services arrangement.

Commitment to a Safe Workplace

Council remains committed to providing and maintaining a safe and healthy workplace for its employees, contractors, volunteers and visitors.

Through collaboration, ongoing training, proactive risk management and continuous improvement, Council will continue to strengthen its WHS framework and develop a positive safety culture that supports its people and the broader community.

Development and Building Compliance

Development activity continued across the District Council of Peterborough during the 2024/2025 financial year, with Council processing a total of 18 development applications representing a combined reported development value of \$3,638,526.

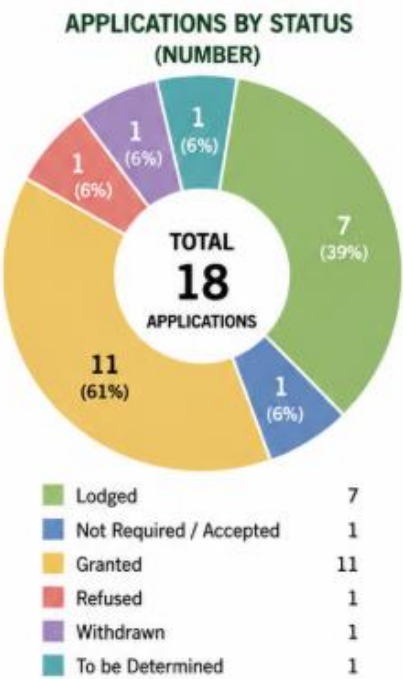
Development applications covered a range of assessment pathways and outcomes, including performance assessed and deemed-to-satisfy applications, Crown development and applications where development approval was determined not to be required.

DEVELOPMENT ACTIVITY

at a Glance

A summary of development applications processed during the 2024/2025 financial year.

APPLICATION STATUS	NUMBER	REPORTED VALUE
Lodged	7	\$2,962,800
Performance Assessed	6	\$2,641,800
Deemed to Satisfy	1	\$20,000
Not Required	1	\$400,000
Accepted	1	\$400,000
Granted	11	\$406,000
Crown	1	\$150,000
Performance Assessed	5	\$195,500
Accepted	3	\$63,265
Deemed to Satisfy	2	\$47,364
Refused	1	\$30,000
Performance Assessed	1	\$30,000
Withdrawn	1	\$1,000
To be Determined	1	\$1,000
TOTAL APPLICATIONS PROCESSED	18	\$3,638,526



TOTAL REPORTED VALUE

\$3,638,526

Across 18 development applications processed during 2024/2025.

i Note: Values are as reported by applicants and do not necessarily reflect the final cost of development.

Building Fire Safety

Building fire safety remained an important area of Council’s regulatory responsibilities during 2024/2025.

The primary focus of Council’s building fire safety inspection program was on premises where public safety and occupancy considerations are particularly important, including bed and breakfast establishments, licensed premises, accommodation facilities and clubs.

Inspections and associated compliance activities were undertaken throughout the reporting period, with identified matters addressed to achieve compliance with applicable legislative requirements.

Council will continue to monitor building fire safety requirements and work with property owners and operators to support ongoing compliance and the safety of residents and visitors across the district.

Peterborough Community and School Library

The Peterborough Community and School Library operates through a unique partnership between the District Council of Peterborough and Peterborough High School. The two library services share a purpose-built facility and resources while maintaining separate staffing, budgets and operational responsibilities.

This collaborative model enables both services to work together to provide an accessible, welcoming and valuable library service that supports the educational, recreational and information needs of students and the broader Peterborough community.

One Card Network

As a member of South Australia’s One Card Network, Peterborough library members are connected to more than 130 public libraries across South Australia. A single library card provides patrons with access to loanable resources throughout the network, both in person and online, substantially expanding the range of resources available to the local community.

2024/2025 at a Glance

Library Activity	2024/2025
Registered patrons	589
Total loans	19,478
Loans per registered patron	33.06
Rural SA library average – loans per patron	9.61



With 33.06 loans per registered patron, borrowing at the Peterborough Community and School Library was more than three times the stated rural South Australian library average of 9.61 loans per patron. This strong utilisation reflects the important role the Library continues to play within the Peterborough community.

Library Services and Resources

The Library provides a diverse range of services, resources and facilities for people of all ages, including:

- books for children, young adults and adults, including large-print publications;
- audiobooks, CDs, DVDs and eBooks;
- statewide interlibrary loans through the One Card Network;
- free internet access and wireless connectivity;
- public computer facilities and daily newspaper access;
- dedicated preschool and junior areas;
- adult and young adult reading areas;
- personal and group study spaces;
- a dedicated local history collection;
- family history research assistance; and
- exhibition and community display facilities.

Programs and Community Engagement

Community engagement, literacy and lifelong learning remain an important part of the Library's service. Programs delivered throughout the year included Children's Book Week activities involving surrounding schools, fortnightly outreach storytelling at Peterborough Preschool, school holiday activities and take-home activity packs for children aged 4–12, monthly topical displays and family history research assistance.

Short-term services are also available to assist housebound members of the community, helping to ensure library resources remain accessible to those who may be unable to visit the facility.

Peterborough Writers' Group

In April 2025, the Library welcomed the newly established Peterborough Writers' Group, providing library facilities for the group's monthly gatherings.

Meeting on the last Saturday of each month, the group provides a welcoming environment for emerging and established writers to connect with like-minded community members, exchange ideas, seek advice and spend time developing their own writing.

The group is open to all members of the community and provides another way in which the Library supports creativity, learning and social connection.

Space to Dream Travelling Exhibition

In May 2025, Peterborough was selected as one of only five regional libraries to host the Space to Dream Travelling Exhibition.

The initiative of the South Australian Commissioner for Children and Young People showcases selected entries from the Space to Dream digital design challenge. Approximately 20 highly rated 2D and 3D designs created by children are selected for exhibition, initially at the Australian Space Discovery Centre before travelling to metropolitan and regional libraries.

The month-long exhibition was displayed in the Library foyer and provided local residents and school classes with the opportunity to view the innovative work of young South Australians.

Supporting Learning, Creativity and Connection

The Peterborough Community and School Library continues to be much more than a place to borrow books. Through its unique shared-service partnership, statewide library network, digital resources, educational programs, exhibitions, community groups and outreach activities, the Library provides an important hub for learning, literacy, creativity, connection and community participation.

Its strong level of utilisation and expanding range of activities demonstrate the value of the Library to the Peterborough community and its contribution to the liveability and vibrancy of the district.

Report from Peterborough Youth and Community Centre

The Peterborough Youth and Community Centre, previously known as the SARI Hall, is an important community facility providing a welcoming and inclusive space for young people and the broader Peterborough community.

A key purpose of the Centre is to provide a safe and supportive environment for local young people, offering opportunities to participate in youth-focused activities, develop social connections and build confidence and leadership skills.

Since reopening in early 2016, the Centre has evolved beyond its original focus as a dedicated youth space to become a versatile facility serving the wider community. The Centre is regularly utilised by local businesses, community organisations and service providers and also provides a venue for education, training and further learning opportunities delivered within the district.

2024/2025 AT A GLANCE

During the 2024/2025 financial year, the Centre continued to support youth participation, community activities, driver training and volunteer involvement.



ACTIVITY	2024/2025	BREAKDOWN
 Building hires	7	Less than 1 hire per month on average
 Volunteers	18*	12 – Youth activities; 7 – Driver training; 5 – Maintenance
 Volunteer hours	505	215 – Youth activities; 205 – Driver training; 85 – Maintenance
 Youth activities	17	9 – Youth Club; 8 – Other activities
 Youth visits	247	Average attendance of approximately 15 per activity
 *A total of 18 individual volunteers contributed during the year, with some volunteers participating across multiple programs, including youth activities, driver training and maintenance.		

Youth Activities and Participation

The Centre delivered 17 youth activities during the year, comprising nine Youth Club activities and eight other youth-focused activities. Collectively, these activities recorded 247 youth visits, representing an average attendance of approximately 15 young people per activity.

These activities provide local young people with opportunities to socialise, participate in organised programs and engage with their community in a safe and supportive environment.

The Value of Volunteering

Volunteers continue to make a significant contribution to the operation and activities of the Youth and Community Centre.

During 2024/2025, 18 individual volunteers contributed a combined 505 hours across youth activities, driver training and facility maintenance. Of these hours, 215 were dedicated to youth activities, 205 to driver training and 85 to maintenance.

Council acknowledges and sincerely thanks the volunteers who contribute their time, knowledge and experience. Their involvement enables a broader range of activities and services to be provided and plays an important role in supporting opportunities for young people within the district.

A Facility for the Whole Community

While supporting young people remains an important focus, the Peterborough Youth and Community Centre has developed into a multipurpose community facility that provides benefits across the district.

Through community use, education and training opportunities, youth programs and volunteer involvement, the Centre continues to provide a valuable space for learning, participation, connection and community development in Peterborough.

Facility Improvements

Ongoing improvement of the Youth and Community Centre remains an important focus, with works progressively undertaken as resources and funding opportunities permit.

During 2024/2025, Council completed a number of planned electrical upgrades to improve the safety, functionality and future capacity of the facility. These works included:

- installation of a power supply to the shed;
- provision of increased electrical capacity to the shed to accommodate potential future solar installation; and
- an upgrade of the building's internal switchboard.

The improvements have addressed existing power and equipment issues and increased the functionality and safety of the facility. In particular, improved lighting to the shed has supported the Learner Driver Mentor Program, providing greater visibility for volunteers undertaking night-driving activities.

A number of additional improvements have been identified for future completion, subject to available funding and resources. These include finalising installation of the dishwasher and rangehood within the kitchen, rectification of the shed roller door, replacement of guttering and installation of gutter guards, installation of solar panels on the western shed, and installation of the backstage curtain track for the curtain already purchased.

Collectively, these improvements are intended to enhance the functionality of the Centre, reduce ongoing operating and maintenance requirements and support a broader range of future activities. Opportunities for further kitchen improvements are also being explored, including potential grant funding to support community cooking and life-skills programs.

General cleaning of the Centre and grounds maintenance continue to be supported through Council's volunteer program.

Facility Usage

Building usage was intermittent throughout 2024/2025, although a modest increase in external use of the facility was recorded.

The Centre hosted a range of community and organisational activities during the year, including staff training, Community Emergency Ready workshops, Easter Festival activities and a Bob the Railway Dog puppet show.

The primary use of the Centre continued to be youth-related activities, including the monthly Friday afternoon Youth Club, together with volunteer meetings and activities associated with the Learner Driver Mentor Program.

Some proposed activities were placed on hold during the reporting period due to organisational leadership changes within Council, with priority given to maintaining established programs and ensuring continuity of existing services.

Peterborough Broadcasting Service (PBS) continued to operate from its dedicated radio room within the Centre during the reporting period. PBS is independently responsible for the management of this space and has indicated its intention to relocate to an alternative premises in late 2025 or early 2026.

Our Volunteers

Volunteers are integral to the successful operation of the Youth and Community Centre and the programs delivered from the facility.

Volunteer participation increased during 2024/2025, with 18 individual volunteers contributing across three key areas – Centre Maintenance, Youth Activities and Driver Training.

Centre Maintenance volunteers assist with regular cleaning and grounds maintenance activities, including weeding, whipper-snipping, court sweeping and watering. Youth Activity volunteers support the delivery and supervision of activities and events, while Driver Training volunteers provide valuable mentoring to learner drivers using the dedicated **Learn to Drive vehicle**.

During 2024/2025, volunteers contributed a total of 505 recorded hours, comprising:

 Volunteer Activity – Hours Contributed		
	Youth Activities	215 hours
	Driver Training	205 hours
	Centre Maintenance	85 hours
	Total	505 hours

Based on the valuation methodology used for the reporting period, these hours represented an estimated \$20,200 in volunteer contribution to the Centre and its programs.

Driver training volunteer hours increased significantly compared with the previous reporting period, reflecting both an increase in volunteer mentors and a higher number of participating learner drivers.

Maintaining appropriate volunteer screening and training will remain a priority. During the coming year, Council will focus on ensuring volunteers have appropriate and current training relevant to their roles, including First Aid, Child Safe Environments, Mandatory Reporting and Safe Food Handling requirements.

Council sincerely acknowledges the commitment of its volunteers. Their contribution of time, knowledge and experience is fundamental to the continued delivery and sustainability of the Centre’s programs.

Youth Activities and Engagement

Youth engagement remained a central focus of the Centre throughout 2024/2025, with a variety of activities providing opportunities for young people to connect, participate and have their voices heard.

Activities delivered during the year included the monthly Youth Club, a new weekly Dungeons & Dragons group, Youth Roundtables, a SA Youth Week Colour Run delivered in collaboration with Peterborough High School, and the annual Easter Egg Hunt held over the Easter long weekend.

Youth Club participation remained steady, with an average attendance of approximately 15 young people per session.

A significant initiative during the year was the delivery of Youth Roundtable discussions between April and June 2025, undertaken in partnership with Peterborough's three local schools. The sessions engaged young people aged approximately 10 to 18 years and provided an opportunity for participants to discuss their experiences, interests, priorities and ideas for the community.

In addition to providing valuable insight into the needs and aspirations of local young people, the Roundtables strengthened Council's working relationships with local schools. Feedback gathered through the sessions will inform future youth planning and assist Council in developing activities, programs and grant applications that respond to locally identified priorities.

Grants and Funding Opportunities

No active externally funded grant programs were being administered through the Centre at the conclusion of the 2024/2025 financial year.

The previous Local Drug Action Team (LDAT) Project was formally acquitted in September 2024. Work subsequently commenced on developing an updated Community Action Plan to guide future initiatives and support potential funding applications for drug education, prevention and broader community-benefit activities.

Council also submitted an application through the SA Youth Week 2025 grant program during late 2024; however, this application was unsuccessful.

An application was also submitted to the Department of Human Services for a proposed Youth Independence and Life Skills Program. The proposed program aims to deliver targeted education and resilience-building opportunities for local young people, incorporating driver education, practical life skills and leadership development through accessible workshops delivered in Peterborough.

At the end of the reporting period, the outcome of this application remained pending.

Future Directions

While youth engagement will remain a core focus of the Peterborough Youth and Community Centre, Council will continue to explore opportunities to increase the Centre's value as a facility for the broader community.

Priorities identified for further consideration include:

1. **Volunteer Development** – continuing volunteer recruitment, screening and training to support the long-term sustainability of the Centre and its programs.
2. **Youth and Community Centre Murals** – exploring grant opportunities to renew the murals at the front of the Centre, together with developing relationships with local artists to support potential delivery of the project in 2026.
3. **Learner Driver Mentor Program** – investigating an online or app-based booking system for students and volunteer mentors to improve accessibility and reduce program administration.
4. **Promotion and Community Awareness** – developing promotional material to increase awareness of the Centre, encourage participation in programs and support recruitment of additional Learner Driver Mentor volunteers.

5. **Local Drug Action Team Community Action Plan** – developing an updated Community Action Plan informed by the Youth Roundtables and contemporary local information, with potential future initiatives including youth mentoring, community connection and education programs.

Building for the Future

The Peterborough Youth and Community Centre continues to evolve in response to the needs of local young people and the broader community. Investment in the facility, strong volunteer participation and greater engagement with local schools and community organisations provide a foundation for the Centre's future development.

Through continued partnerships, targeted programs and the pursuit of external funding



opportunities, Council aims to strengthen the Centre as a place where people can connect, learn, participate and develop new skills, while ensuring young people remain at the heart of its purpose.

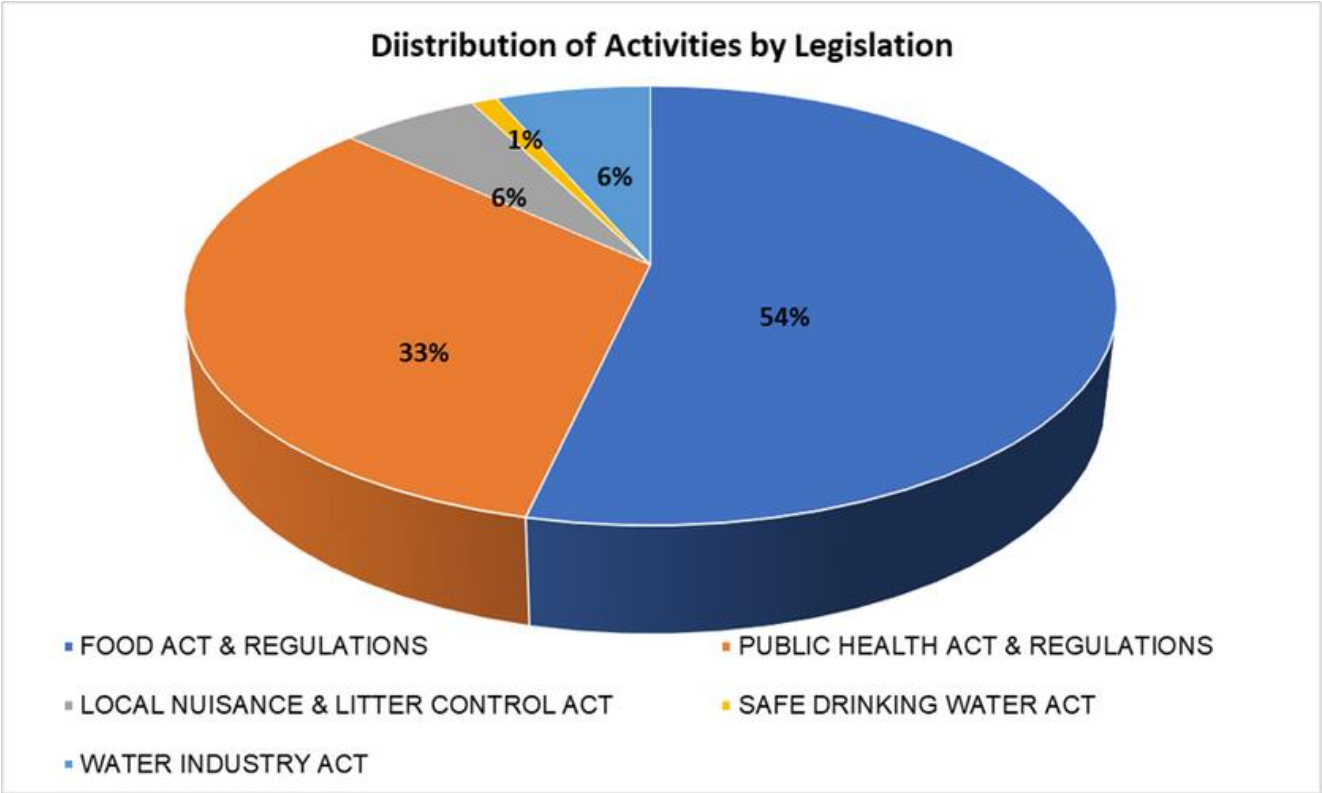
REPORT FROM THE ENVIRONMENTAL HEALTH SHARED SERVICES PROGRAM

The District Council of Peterborough receives Environmental Health services through the Flinders Alliance, with services provided by Environmental Health Officer Brian Sickles and Sophie Limoux (up to November 2025).

Throughout the 2024-2025 financial year the focus of the Environmental Health Shared Services Program (EHSSP) was on actioning customer requests, meeting all regulatory obligations as per the legislation and starting to work on several long-term unsightly and insanitary situations.

The chart below is a visual representation of the distribution of EHSSP activities attributed by relevant legislation:

Percentage of Time Distribution by Legislation:



The Public Health Act and Regulations had the second highest volume of activities over the period. Many of those hours were attributed to On-site wastewater applications with 23 new CWMS connections being assessed, approved and inspected.

The end of 2024/25 financial year included the submission of annual Public Health Plan along with other reporting requirements including CWMS operational reports to the State Government – the Office of the Technical Regulator (OTR) and the Essential Services Commission of South Australia (ESCOSA).

Actions pursuant to the Food Act and Regulations had the highest demand for service with both routine obligations imposed by legislation. 19 routine food safety inspections were conducted and 4 complaints were investigated. In addition, considerable time was devoted to revising and updating the Councils Food Premises Register, as required by Section 108 of the Food Act 2001.

The majority of actions undertaken pursuant to the Local Nuisance and Litter Control Act 2016 (LN&LC) remained focussed on unsightly/insanitary properties and the development of an action plan designed to provide a procedural approach to remediating properties that remained non-compliant following the issue of an Abatement Notice under Section 18 of the LN&LC Act.

JULY	Home Food Businesses	Mobile food vendors	Food Safety Supervisors	Wood Smoke
AUGUST	Head Lice	Nuisance Pests & Vermin	Swooping Magpies	
SEPTEMBER	RUOK?	Pigeons	Shrugs (PFRG only)	
OCTOBER	Head Lice	Bees & Wasps	Food Safety for Charities	
NOVEMBER	Pool Backwash Water	Skin Cancer Awareness	Healthy Eating 1	
DECEMBER	Mental Health Awareness	Mosquitoes	Pool Backwash Water	Substance Abuse
JANUARY	Safe Food at Home	Healthy Eating 2	Substance Abuse	Mental Health Awareness
FEBRUARY	Head Lice	Pool Backwash Water	Skin Cancer Awareness	
MARCH	Nuisance Pests & Vermin	Do Not Flush	Healthy Eating 2	
APRIL	Asbestos in the Home	Domestic Noise		
MAY	Wood Smoke	HRMWS	Mental Health Awareness	
JUNE	Mobile Food Vendors	Healthy Eating 1	Wood Smoke	

Information related to a general public and environmental health public awareness campaign was also submitted to the Council for use and distribution on social media platforms, that included information, and the strategic timing for release of the information, about the following relevant topics:

SECTION 4

THE COUNCIL

ELECTED MEMBERS

ORGANISATION AND STAFF

COMMITTEES AND REPRESENTATION

PUBLIC PARTICIPATION

ELECTED MEMBERS & CONTACT DETAILS

DISTRICT COUNCIL OF PETERBOROUGH

District Council of Peterborough



Amalgamated 1997



HER WORSHIP THE MAYOR
Ruth WHITTLE OAM



Phone: 8651 2318



Mobile: 0438 891 903



Email: mayor@peterborough.sa.gov.au

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CASSANDRA CHAMBERS



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DISTRICT COUNCIL OF PETERBOROUGH

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www.peterborough.sa.gov.au



STAFF OF COUNCIL

DISTRICT COUNCIL OF PETERBOROUGH



Amalgamated 1997

ACTING CHIEF EXECUTIVE OFFICER:

2024 - 2025 Mark Austin
2025 - 2025 Leanne Babic
2025 - 2025 Kristen Clark



POSTAL ADDRESS:

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Peterborough SA 5422



EMAIL:

council@peterborough.sa.gov.au



TELEPHONE NUMBER:

(08) 8651 3566



AUDITOR:

Creative Auditing



INSURANCE BROKERS:

Local Government Risk Services



BANKERS:

- Bank SA
- Local Government Finance Authority (LGFA) – Investments



ADMINISTRATIVE STAFF:

- 2024 – 2025 Sally Kent – Governance & Administration Manager/
Council Support / Executive Assistant
- 2024- 2024 Sharon Greet – Admin Team
- 2024 – 2025 Peta Coult – Admin Team Coordinator
- 2024 – Current Cathy Spagnoli – Admin Team Member
- 2024 – Current Cheryl Miller – Admin Team Member
- 2025 – 2025 Lilly-Rose Thompson – Admin Team Member
- 2024 – 2025 Phil Kotaras – WHS/Risk Coordinator
- 2025- Current Kyle Goulding – WHS/Risk Coordinator



INFRASTRUCTURE & OPERATIONS STAFF:

- 2024 – 2025 Desley Culpin – Infrastructure & Operations Manager
- 2024 – 2025 Anthony Casey – Infrastructure & Operations Coordinator
- 2024 – 2025 Lawrence Heath – Property and Regulatory Services Officer
- 2024 – Current Troy Madex
- 2024 – Current Gary Lock
- 2024 – 2024 Abe Borowicki
- 2024 – 2025 Trainees – Eli Harvey – Philip Sowerby – Britney Fisher
- 2025 – Current Rob Mangnoson – Animal Management
- 2024 – 2025 Aaron Evans – Cleaner
- 2024 – 2025 Tanya Fisher – Cleaner
- 2024 – 2025 Rachel Mangnoson



PETERBOROUGH AND COMMUNITY LIBRARY:

- Christine Malycha
- Michelle Travaille



HUMAN SERVICES DEPARTMENT:

- 2024 – Current Dianne Harris – Rural Transaction Centre Manager
- 2024 – 2025 Mary Martin – Customer Service Officer Rural Transaction Centre



PETERBOROUGH SWIMMING POOL:

- 2024 - Current Janet Fielding



PETERBOROUGH TOWN HALL:

- 2024 – 2024 Greg Duggan – Town Hall Caretaker
- 2024 – 2025 Aaron Evans – Town Hall Caretaker



STEAMTOWN HERITAGE RAILWAY CENTRE/VIC:

- 2024 – 2024 Shirley Dearlove – VIC/Steamtown Coordinator
- 2024 - 2025 David Drummond - VIC/Steamtown Coordinator
- 2024 – 2025 Judith Sowerby – Tourism Officer
- 2024 – 2025 Aaron Evans – Tourism Officer
- 2024 – Current Abbie Hornsby – Tourism Officer
- 2024 – 2025 Bev Fitzsimmonds – Tourism Officer
- 2024 – 2025 Colin Workman – Tourism Officer
- 2024 – 2025 John Harbowski – Tourism Officer
- 2024 – 2025 Julie Grenfell – Tourism Officer
- 2024 – 2024 Peter Hopkins – Tourism Officer
- 2024 – 2025 Shirley Edmonds – Tourism Officer
- 2024 – 2025 Silv Capurso – Tourism Officer
- 2025 – 2025 Chris Pritchard – Tourism Officer

Council Information and Governance

Freedom of Information – Information Statement

This information is published in accordance with section 9 of the *Freedom of Information Act 1991*.

The District Council of Peterborough is committed to open and transparent governance and provides the community with access to information about Council's functions, decision-making processes, services and publicly available documents.

Council's Information Statement is reviewed and updated at least annually. Enquiries regarding access to Council information or the operation of the *Freedom of Information Act 1991* may be directed to Council.

FOI Statement included as attachment I.

Structure and Functions of Council

The District Council of Peterborough comprises the Mayor and seven Councillors, who collectively form the principal decision-making body of Council.

Elected Members are responsible for representing the interests of the community, providing strategic direction, determining policy and making decisions on matters within Council's legislative responsibilities.

Ordinary Council meetings are generally held on the third Monday of each month. Meeting dates, times and locations are published on Council's website.

Members of the public are welcome to attend Council meetings. Meetings are open to the public except where Council is permitted to consider a matter in confidence in accordance with the *Local Government Act 1999*.

Council Committees

Council may establish committees under section 41 of the *Local Government Act 1999* to assist in carrying out its functions and responsibilities.

Committees may be established on an ongoing basis or for a specific purpose. Unless decision-making powers have been formally delegated to a committee, committees generally consider matters within their terms of reference and make recommendations to Council.

Council Committees

During 2024/2025, Council's committees included:



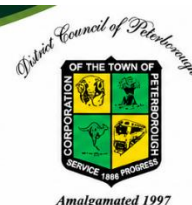
Section 41 Committee	Council Representative/s
 Audit and Risk Committee	Cr Michael Burford and Cr Kim Miller
 Christmas Pageant Committee	Cr Graham Mercer
 Tourism Management Committee	Mayor Ruth Whittle OAM, Cr Graham Mercer and Chief Executive Officer
 Council Properties Committee	Mayor Ruth Whittle OAM, Cr Cassandra Chambers, Cr Kim Miller, Cr Neil Hucks and Chief Executive Officer

Council Representation on Committees and Organisations

Council maintains representation on a range of local, regional and sector organisations. Participation in these groups provides opportunities for Council to advocate for the district, contribute to regional decision-making, collaborate with other authorities and remain informed on matters affecting Peterborough and the broader region.

COMMITTEES & ORGANISATIONS

Council is actively involved in a range of committees and organisations to keep informed on matters affecting Peterborough and the broader region.



Committee / Organisation	Council Appointee / Representative
 Peterborough Building Fire Safety Committee	Council's Fire Prevention Officer
 State Bushfire Coordination	Council's Fire Prevention Officer
 Flinders and Outback Bushfire Management Committee	Council's Fire Prevention Officer
 Local Government Association of South Australia	Mayor Ruth Whittle OAM; Proxy – Cr Cassandra Chambers
 Legatus Group	Mayor Ruth Whittle OAM; Proxy – Cr Cassandra Chambers
 Local Government Finance Authority	Mayor Ruth Whittle OAM; Proxy – Cr Cassandra Chambers
 Peterborough Community Library	Cr Teena Martin and Tourism and Community Development Manager
 Peterborough High School Governing Council	Cr Russell Sleep
 Murray Darling Association – Region 8	Mayor Ruth Whittle OAM and Cr Russell Sleep

Agendas and Minutes

Council is committed to transparent and accessible decision-making.

Agendas and reports for Council and Council Committee meetings are made publicly available in accordance with the requirements of the *Local Government Act 1999*. Minutes are subsequently made available following each meeting within the applicable statutory timeframes.

Council meeting agendas, reports and minutes are available for inspection at the Council Office and through Council's website.

[District Council of Peterborough website](#)

Delegations

The *Local Government Act 1999* and other legislation provide Council with a broad range of powers, functions and responsibilities.

To support the efficient administration of Council's day-to-day operations, Council delegates certain powers and functions to the Chief Executive Officer and appropriately authorised Council officers.

Delegations enable administrative and operational decisions to be made within clearly defined areas of authority, while Council retains responsibility for strategic direction, policy and those decisions that are required by legislation to remain with the elected Council.

Council's delegations and sub-delegations are reviewed regularly and updated as required to reflect legislative and organisational changes.

Policy Framework

Council maintains a comprehensive suite of policies, procedures and governance documents to support consistent, accountable and transparent decision-making.

Policies are reviewed in accordance with Council's policy review requirements and updated as necessary in response to legislative amendments, operational requirements and changes in contemporary local government practice.

Council policies and By-Laws are available for public inspection through Council's website and at the Council Office.

Policies Adopted During 2024/2025

No policies contained in the information provided for this section were adopted during the 2024/2025 financial year.

Services to Our Community

The District Council of Peterborough provides and supports a diverse range of services, facilities and infrastructure that contribute to the safety, wellbeing, accessibility and liveability of the district.

Council determines service priorities having regard to its legislative responsibilities, available resources and the current and future needs of the community.

Community and Lifestyle

- Library services
- Swimming pool
- Recreational and sporting facilities
- Community halls
- Museums and heritage
- Tourism
- Parks and reserves
- Playgrounds
- War memorials
- Cemeteries
- Community information and engagement

Infrastructure and Environment

- Roads and road maintenance
- Footpaths and kerbing
- Stormwater drainage
- Street lighting
- Street tree planting and maintenance
- Street sweeping
- Traffic control devices
- Public seating
- Car parks and parking bays
- Public toilets
- Street closures
- Litter bins

Regulatory and Essential Services

- Dog and cat management
- Fire prevention and protection
- Environmental health
- Building controls
- Planning and development
- Parking controls
- Local nuisance and litter control
- Waste collection and disposal
- Community Wastewater Management System (CWMS)
- Public health services
- Council By-Laws

Council's Service Directory provides information about Council services and relevant contact details and is updated as required.

Community Information and Communication

Council recognises the importance of keeping residents informed about its decisions, services, projects, activities and community events.

Council communicates with the community through a range of channels, including its website, social media, public notices, Council meeting information and community newsletters.

Following the transition of *The Informer* to private operation, Council is working towards providing its own community newsletter on a quarterly basis through Council's website.

The Mayor and Chief Executive Officer also provide updates to the community on Council activities, projects, initiatives and matters of community interest through Council's communication channels.

Public Participation and Community Engagement

Council encourages members of the community to participate in local decision-making and provides a range of opportunities for residents and stakeholders to raise matters, provide feedback and contribute their views.

Council Meetings

Members of the public are welcome to attend ordinary and special meetings of Council, subject to those matters that are lawfully considered in confidence.

The community may participate and communicate with Council through a number of mechanisms.

Deputations

With the permission of the Presiding Member, a member of the public may address Council on a matter relevant to Council, either as an individual or on behalf of a group or organisation.

Petitions

Members of the community may submit written petitions to Council regarding matters that fall within Council's functions and responsibilities.

Written Correspondence

Residents, businesses, community organisations and other stakeholders may write to Council regarding its policies, activities, services or other matters within Council's jurisdiction.

Elected Members

Members of the community may contact the Mayor or Councillors directly to discuss matters of local interest or concern.

Community Consultation

Community consultation is an important component of Council's decision-making processes.

Council undertakes public consultation where required by legislation and in accordance with its Public Consultation Policy, providing residents and stakeholders with opportunities to comment on matters that may affect them or the broader community.

Depending on the nature of the matter, consultation may include written submissions, surveys, public meetings, online engagement and other appropriate consultation methods.

Council's Public Consultation Policy is available for inspection at the Council Office and through Council's website.

Access to Council Documents

Council supports open and transparent government by making a broad range of documents available for public inspection. Many documents are also available electronically and free of charge through Council's website.

Council Meetings and Decision-Making

Publicly available information includes:

- Council and Committee meeting notices;
- agendas, reports and minutes;
- schedules of Council meeting dates, times and locations; and
- information and briefing session documentation, where publicly available.

Registers

Council maintains statutory and administrative registers, including:

- Register of Interests;
- Register of Public Roads;
- Register of Salaries; and
- other registers required to be maintained and made publicly available under applicable legislation.

Financial and Corporate Documents

Council makes a range of financial and corporate documents available, including:

- Draft and adopted Annual Business Plan and Budget;
- Fees and Charges;
- Annual Report;
- Annual Financial Statements;
- Long Term Financial Plan; and
- Infrastructure and Asset Management Plan.

Governance Documents

Governance documents available for inspection include:

- Council policies;
- Codes of Practice;
- Council By-Laws;
- Instruments of Delegation and Sub-delegation; and
- other governance documents required to be publicly available.

Strategic and Management Plans

Council's publicly available plans include:

- Strategic Management Plan;
- Long Term Financial Plan;
- Infrastructure and Asset Management Plan;
- Animal Management Plan;
- Disability Access and Inclusion Plan; and
- other strategic and management plans adopted by Council.

Copies of publicly available documents may be obtained from Council in accordance with applicable legislation and Council's adopted Fees and Charges. Where possible, documents are also made available through Council's website to provide convenient and accessible information to the community.

Local Government Act 1999 – Section 132 and Schedule 4

The following information is provided in accordance with section 132 and Schedule 4 of the *Local Government Act 1999* and associated annual reporting requirements.

Schedule 4 – Clause 1

Legal Costs

During the 2024/2025 financial year, the District Council of Peterborough incurred a total of \$25,455.92 in legal costs.

These costs relate to professional legal advice and services obtained by Council in the course of undertaking its governance, regulatory, property, employment and other operational responsibilities.

Audited Financial Statements

Council's Audited Financial Statements for the year ended 30 June 2025 form part of this Annual Report and are included as an attachment.

The Financial Statements provide detailed information regarding Council's financial performance and financial position for the 2024/2025 financial year. The Audited Financial Statements are included as Attachment II.

Registers

Council maintains a range of statutory registers in accordance with the *Local Government Act 1999*, *Local Government (Elections) Act 1999* and other applicable legislation.

Statutory Registers

Council maintains the following registers:

- Members Register of Interests
- Members Register of Allowances and Benefits
- Members Register of Training and Development
- Register of Employee Salaries, Wages and Benefits
- Officers Register of Interests
- Register of Gifts and Benefits
- Fees and Charges
- Community Land Register
- Public Roads Register
- By-Laws

Other Registers

Council also maintains a number of operational and administrative registers, including:

- Cemetery Register
- Mobile Garbage Bin Register
- Lease and Contracts Register
- Assessment Book

Registers that are required to be publicly available may be inspected in accordance with the relevant legislative requirements.

Behavioural Standards and Codes of Practice

Council maintains behavioural standards and codes of practice to support appropriate conduct, accountability and transparent decision-making.

Elected Members

The former Code of Conduct for Council Members was replaced by the Behavioural Standards for Council Members, which commenced in November 2022.

The Behavioural Standards establish expectations regarding the conduct and behaviour of Elected Members in carrying out their functions and responsibilities.

Council Employees

Council’s former Employee Code of Conduct was replaced by the Employee Behavioural Standards, adopted by Council on 15 January 2024.

The Employee Behavioural Standards establish expectations regarding professional conduct and behaviour for Council employees.

Volunteers

Council adopted its Code of Conduct for Volunteers on 20 May 2019, with amendments adopted on 20 July 2020.

Access to Meetings and Documents

Council maintains a Code of Practice – Access to Meetings, Committees and Documents in accordance with section 92 of the *Local Government Act 1999*. The Code establishes procedures relating to public access to Council and Committee meetings and associated documents.

Elected Member Allowances

Elected Member allowances are determined in accordance with the applicable provisions of the *Local Government Act 1999* and relevant determinations of the Remuneration Tribunal of South Australia.

The following allowances were paid to Elected Members during the **2024/2025 financial year**:

ELECTED MEMBER ALLOWANCES – 2024/2025

The following allowances were paid to Elected Members during the 2024/2025 financial year.

ELECTED MEMBER	POSITION	ALLOWANCE PAID
 Mayor I. (Ruth) Whittle OAM	Mayor	\$31,939.47
 Cr Cassandra Chambers	Deputy Mayor	\$9,981.09
 Cr Michael Burford	Councillor	\$7,984.87
 Cr Graham Mercer	Councillor	\$7,984.87
 Cr Kim Miller	Councillor	\$7,984.87
 Cr Russell Sleep	Councillor	\$7,984.87
 Cr Neil Hucks	Councillor	\$7,984.97
 Cr Teena Martin	Councillor	\$7,984.87
 Cr Ray Hotchin	Councillor – resigned 10 October 2024	\$2,975.05

Senior Executive Officers

Information regarding Council's Senior Executive Officers and employment benefits during the reporting period is provided below.

SENIOR EXECUTIVE OFFICERS / SENIOR STAFF – 2024/2025

The following is an extract from Council's Register of Salaries as at 12 May 2025.

 POSITION	 CLASSIFICATION	 SALARY SCALE (PER ANNUM)	 OTHER ALLOWANCES & BENEFITS
 Chief Executive Officer / Acting Chief Executive Officer	Contract	\$170,000	Private use of vehicle, phone allowance, mobile phone
 Infrastructure & Operations Manager	Contract	\$120,000	Private use of vehicle, phone allowance, mobile phone
 Governance & Administration Manager	MOA – Level 4	\$123,032	Uniform
 Property & Regulatory Services Coordinator	Contract	\$108,700	Limited private use of vehicle, mobile and uniform
 Infrastructure & Operations Coordinator (Works Coordinator)	Contract	\$108,700	Uniform and mobile

* Salaries are shown on a full-time equivalent (FTE) annual basis.

Confidentiality – Sections 90 and 91

During the 2024/2025 financial year, Council considered a number of matters in confidence in accordance with section 90(2) and section 90(3) of the *Local Government Act 1999*.

Council excluded the public from meetings on 16 occasions during the reporting period where it determined that one or more of the confidentiality provisions contained within section 90(3) applied.

Matters considered in confidence during the year included:

- legal proceedings, legal advice and litigation;
- Chief Executive Officer appointment, recruitment and staffing matters;
- the sale of properties for non-payment of rates;
- Community Wastewater Management System (CWMS) matters;
- public lighting matters; and
- other matters involving personal, legal or commercially sensitive information.

In accordance with section 91(7) of the *Local Government Act 1999*, Council made confidentiality orders in relation to reports, attachments and/or minutes associated with these matters.

Council periodically reviews confidentiality orders in accordance with section 91 of the *Local Government Act 1999*. Council has reported the confidentiality matters for the 2024/2025 financial year based on the records currently available. Due to changes in personnel and limitations in historical recordkeeping, Council has been unable to reliably verify the total number of confidentiality orders revoked, varied or remaining operative for the reporting period. Council is

undertaking work to improve the maintenance and review of its confidentiality register for future reporting periods. Other orders remained operative where Council determined that disclosure could continue to prejudice Council's legal or commercial interests, disclose personal information, or otherwise fall within the grounds specified under section 90(3).

Confidential Matters – 2024/2025

Date	Matter	Section 90(3) Ground
16 October 2024	Public Lighting Dispute	(h), (i)
20 November 2024	Public Lighting Dispute	(h), (i)
30 January 2025	CEO Appointment	(a)
16 September 2024	Update – Public Lighting Dispute	(h), (i)
16 September 2024	Section 184 – Sale of Properties for Non-Payment of Rates	(a)
20 January 2025	CWMS	(i)
29 January 2025	CEO Appointment	(a)
3 February 2025	CEO Appointment	(a)
14 April 2025	Section 184 – Sale of Properties for Non-Payment of Rates	(a)
29 April 2025	Staffing Matters	(a)
29 April 2025	CEO Resignation	(a)
29 April 2025	CEO Recruitment	(b)
29 April 2025	Acting CEO	(a)
1 May 2025	Acting CEO	(a)
19 May 2025	Section 184 – Sale of Properties for Non-Payment of Rates	(a)
19 May 2025	CEO Recruitment	(b)



Total confidentiality matters/orders during 2024/2025: 16

Council's annual report is required to contain the material and specific reports prescribed by Schedule 4 of the *Local Government Act 1999*.

Freedom of Information

Council publishes an Information Statement in accordance with the *Freedom of Information Act 1991*. The Statement provides information about Council's structure and functions and the documents available for public access.

During the 2024/2025 financial year, Council received two applications under the *Freedom of Information Act 1991*. No applications were refused.

Freedom of Information Applications 2024/2025

Applications received	2
Applications refused	0

Local Nuisance and Litter Control Act 2016

Pursuant to section 8 of the *Local Nuisance and Litter Control Act 2016* and regulation 5 of the *Local Nuisance and Litter Control Regulations 2017*, Council reports the following activities undertaken during the 2024/2025 financial year.

During the reporting period, Council received a total of 13 complaints relating to local nuisance or littering, comprising 11 local nuisance complaints and 2 littering complaints. Two nuisance abatement notices were issued. No offences were expiated or prosecuted, no litter abatement notices were issued, and no civil penalty or Court proceedings were undertaken.

Activity	2024/2025
Complaints of local nuisance or littering received	13
– Local nuisance complaints	11
– Littering complaints	2
Offences under the Act expiated	Nil
Offences under the Act prosecuted	Nil
Nuisance abatement notices issued	2
Litter abatement notices issued	Nil
Civil penalties negotiated under section 34	Nil
Applications made by Council to the Court for civil penalty orders under section 34	Nil
Orders made by the Court arising from Council applications	Nil
Other functions performed by Council under the Act	Nil

Representation Quota

Council's last Representation Review was completed in 2017. Future representation reviews are undertaken in accordance with the requirements of the *Local Government Act 1999* and applicable Ministerial directions.

The District Council of Peterborough has no wards, with Elected Members representing the Council area as a whole.

REPRESENTATION *at a Glance*

District Council of Peterborough



Amalgamated 1997

MEASURE	
 DISTRICT COUNCIL OF PETERBOROUGH	District Council of Peterborough
 ELECTORS	1,241
 REPRESENTATION QUOTA	1 Elected Member : 137 Electors
 WARDS	Nil



Council recognises the provisions of Chapter 3 of the *Local Government Act 1999* relating to Council representation and opportunities for electors to participate in consultation associated with representation reviews.



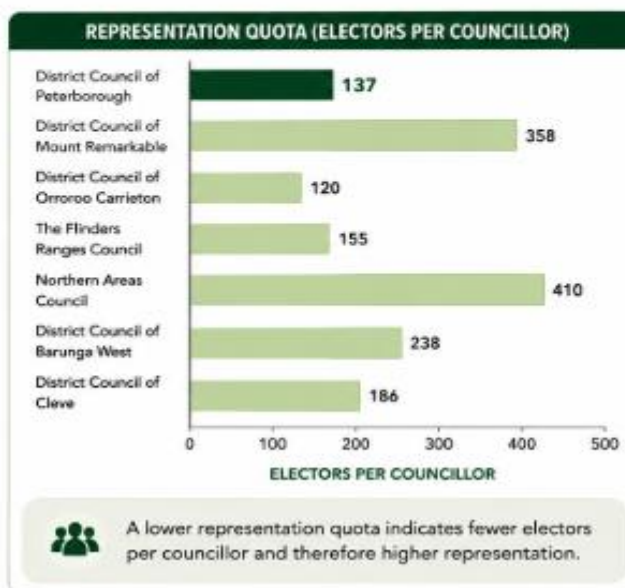
Amalgamated 1997

REGIONAL REPRESENTATION *Comparison*

The table and graph below compare the representation quota and number of electors for regional councils in South Australia.

COUNCIL	REPRESENTATION QUOTA	ELECTORS
 District Council of Peterborough	1 : 137	1,241
 District Council of Mount Remarkable	1 : 358	2,504
 District Council of Ororoo Carrieton	1 : 120	721
 The Flinders Ranges Council	1 : 155	1,236
 Northern Areas Council	1 : 410	3,687
 District Council of Barunga West	1 : 238	2,142
 District Council of Cleve	1 : 186	1,305

*Source: Local Government Association of South Australia.



Average Representation Quota – Comparable Councils

The average representation quota for the six comparable regional councils shown above is approximately 1 Elected Member to 245 electors. The District Council of Peterborough's representation quota is 1 Elected Member to 137 electors.

Regional Subsidiaries and Regional Bodies

Legatus Group – Northern & Yorke Local Government Association

Council is a member of the Legatus Group, a regional subsidiary established pursuant to section 43 of the *Local Government Act 1999*.

Legatus provides opportunities for regional collaboration, advocacy, resource sharing and coordinated approaches to matters affecting member councils.

The relevant annual reporting information of the regional subsidiary is incorporated into Council’s Annual Report in accordance with applicable legislative requirements. The full Legatus Annual Report is available from Legatus.

Flinders Regional Assessment Panel

The District Council of Peterborough is a relevant council of the Flinders Regional Assessment Panel pursuant to the *Planning, Development and Infrastructure Act 2016*.

The Annual Report of the Flinders Regional Assessment Panel is incorporated into Council’s Annual Report as attachment III.

Internal Review of Council Decisions

Council provides a process for the internal review of Council decisions in accordance with section 270 of the *Local Government Act 1999*.

During the 2024/2025 financial year, no applications for internal review of a Council decision were received.

Internal Review Applications 2024/2025

Applications received	Nil
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Elected Member and Employee Travel

During the 2024/2025 financial year, no interstate or international travel undertaken by Elected Members or Council employees was funded, either wholly or partially, by Council.

Elected Member and Employee Gifts

During the 2024/2025 financial year, no gifts above the applicable \$50 reporting threshold were provided to Elected Members or Council employees and funded, either wholly or partially, by Council.

Elected Member Behaviour

Council Members are required to comply with the behavioural standards and legislative requirements applying to Elected Members.

During the 2024/2025 financial year, no Elected Member contraventions were recorded and consequently no associated costs were incurred by Council.

Corporate Credit Card Usage



Auditor Independence

Council's external auditor is Creative Auditing, which was appointed in July 2021 under a five-year contractual arrangement.

Remuneration for the annual audit was \$13,000. No remuneration was paid to the auditor for other work undertaken during the 2024/2025 financial year.

The external audit process provides independent scrutiny of Council's Annual Financial Statements and supports Council's financial governance and accountability obligations.

Audit and Risk Committee Annual Report

Council was unable to obtain a separate annual report from the Audit and Risk Committee for the 2024/2025 financial year following changes to the Committee's membership. Accordingly, the following report has been prepared from Council's available Audit and Risk Committee agendas, minutes, resolutions and other corporate records to provide a summary of the Committee's activities during the reporting period.

The Audit and Risk Committee provides independent oversight and advice to Council in relation to financial reporting, internal controls, risk management, external audit and Council's broader financial sustainability. The Committee's activities during 2024/2025 were guided by its Terms of Reference and annual Work Plan, with a focus on supporting sound governance, accountability and informed financial decision-making.

During the 2024/2025 financial year, the Committee comprised Cr Michael Burford, Cr Kim Miller and independent members Ian Swan, David Hope and Martin Borgas, with Mr Swan serving as Independent Chair.

Committee Activity During 2024/2025

The Committee met on 30 September 2024, 21 November 2024, 31 March 2025 and 27 June 2025. Throughout the year, the Committee reviewed and monitored matters including:

- Council's Audit and Risk Committee Work Plan;
- external audit and auditor independence;
- Council's Annual Financial Statements;
- financial results and key financial indicators;
- Budget Reviews;
- internal controls and risk management;
- infrastructure condition assessment and asset revaluation;
- asset management and depreciation;
- CWMS management and financial planning;
- Council's longer-term financial sustainability; and
- the appointment process for Council's external auditor for future financial years.

External Audit and Financial Statements

A significant outcome during the year was the completion of the audit of Council's 2023/2024 Annual Financial Statements. Council's external auditor advised the Committee that an unqualified audit opinion would be provided, noting work undertaken in relation to asset revaluation, CWMS rectification and the implementation of robust internal controls.

The Committee subsequently reviewed the Annual Financial Statements and determined that they presented fairly the state of affairs of Council. The Committee recommended their adoption by Council and acknowledged the significant work undertaken by staff and consultants to achieve the unqualified audit outcome, representing a significant improvement on previous years.

The Committee also considered the external auditor's Certificate of Audit Independence and authorised its inclusion in the Annual Financial Statements.

Financial Oversight and Sustainability

Financial sustainability remained a key area of focus throughout the year. The Committee considered Council's audited financial results and reviewed Budget Review No. 1 and Budget Review No. 2 for the 2024/2025 financial year.

The Committee's work also included consideration of Council's broader financial strategy and the relationship between available cash, operating expenditure, asset management and longer-term sustainability.

At its June 2025 meeting, the Committee considered Council's current financial position and recommended that Council take measures to reduce cash expenditure, including prioritising payments to small and local suppliers, reviewing casual staffing and operations, avoiding unnecessary additional staffing and budgeting for a cash surplus at 30 June 2026.

Risk Management, Internal Controls and Asset Management

The Committee continued to oversee the development of Council's risk management and internal control framework. Key priorities identified during the year included reviewing internal controls, updating Council's Strategic and Corporate Risk Register, completing infrastructure condition assessments and revaluations, reviewing depreciation methodology and progressing longer-term asset management planning.

Other areas identified for ongoing work included the revaluation of buildings and structures, development of 10-year Asset Management Plans, separate management and budgeting for the CWMS, service-level reviews across Council operations and preparation for future ESCOSA reporting.

The Committee reviewed its Work Plan during the year to ensure that its activities remained aligned with its statutory responsibilities and emerging organisational priorities. In September 2024, the Committee specifically sought to strengthen the Work Plan and ensure it reflected a best-practice approach to fulfilling its functions under section 126(4) of the *Local Government Act 1999*.

Appointment of External Auditor

During June 2025, the Committee undertook the process for the appointment of Council's external auditor for the 2026–2030 period. Following consideration of the matter, the Committee resolved to appoint Dean Newbery as the District Council of Peterborough's provider of External Auditor Services for 2026 to 2030.

Looking Forward

The Audit and Risk Committee will continue to play an important role in strengthening Council's governance, financial management and risk framework. Priorities carried forward include further development of Council's internal control and risk management arrangements, strategic and asset management planning, financial sustainability, asset valuation and depreciation methodologies, and ensuring the Committee's Work Plan provides appropriate oversight beyond financial matters alone.

These activities will support Council in continuing to improve its governance practices, manage organisational risk and make informed decisions regarding the long-term financial and operational sustainability of the District Council of Peterborough.

Schedule 4 – Clause 2

Competitive Tendering and Procurement

Council recognises its responsibility to ensure procurement activities are undertaken in an accountable, transparent and responsible manner.

Council maintains a Procurement Policy in accordance with section 49 of the *Local Government Act 1999*. The policy establishes a framework for Council procurement and supports appropriate consideration of:

- value for money;
- open and fair competition;
- probity and ethical behaviour;
- accountability and transparency;
- appropriate risk management; and
- compliance with applicable legislative requirements.

Council’s Procurement Policy was adopted on 16 August 2021, updated on 20 November 2023, and is subject to ongoing review.

During the 2024/2025 financial year, Council applied its Procurement Policy in determining appropriate procurement methods having regard to the value, nature and risk of individual procurements. Procurement methods included quotations, competitive procurement processes, use of established contracts and other procurement methods permitted under Council's Procurement Policy. Council continued to apply value-for-money, probity, transparency and competitive neutrality principles in its purchasing activities.

Elected Member Training and Development



Council recognises that ongoing training and professional development assists Elected Members to effectively perform their governance, legislative and representative responsibilities.

During the 2024/2025 reporting period, Elected Members participated in training and development through workshops and information sessions.

On 3 March 2025, all eight Elected Members attended an Elected Member training and development workshop.

Training Activity	Date	Attendance
Elected Member Training and Development Workshop	3 March 2025	8 Elected Members

Elected Member Health and Safety Duties

Section 75G of the *Local Government Act 1999* establishes health and safety duties applicable to Council Members.

During the 2024/2025 financial year, no Elected Member contraventions of section 75G were recorded and consequently no associated costs were incurred by Council.

Management Plans for Community Land

Council manages land classified as community land in accordance with the *Local Government Act 1999* and applicable Community Land Management Plans.

These management plans provide a framework for the use, management and development of Council's community land and identify the purpose for which individual areas of community land are held.

Relevant Community Land Management Plans are available through Council's website or may be inspected at the Council Office.

During the 2024/2025 financial year, Council's required Community Land Management Plans remained in place and no additional Community Land Management Plans were required to be prepared or finalised.

Reporting Under Other Legislation

Government Business Enterprises (Competition) Act 1996

In accordance with the *Government Business Enterprises (Competition) Act 1996*, Council considers its activities to determine whether any constitute significant business activities for the purposes of competitive neutrality requirements.

Competitive neutrality principles seek to ensure that significant government business activities do not obtain a competitive advantage over private-sector businesses solely as a consequence of government ownership.

Council continues to review its activities and consider its obligations under the legislation as part of its broader governance, accountability and compliance responsibilities.



DISTRICT COUNCIL of PETERBOROUGH

Freedom of Information Statement



DISTRICT COUNCIL of PETERBOROUGH

FREEDOM OF INFORMATION STATEMENT

- Adoption Reference:** Council Meeting 17/06/2019
Resolution 68/19
- Applicable Legislation:** It is a legislative requirement of the Freedom of Information Act 1991 to adopt a Freedom of Information Statement.
This Statement is based on a model statement prepared by the Local Government Association.
- Version:** The electronic version of this document is the controlled version. Printed copies are considered uncontrolled.
Before using a printed copy, verify that it is the current version.
- Accessibility:** This Statement, and all policies and By-Laws, are available for viewing, downloading or printing from Council's website: www.peterborough.sa.gov.au
Hard copies can be provided in accordance with Council's Fees and Charges at the Council office at 108 Main Street, Peterborough, SA 5422 during ordinary business hours.
- Grievances:** Any grievances in relation to this Statement, or its application, should be forwarded in writing addressed to the Chief Executive Officer of Council.
- Review Dates:**

This Freedom of Information Statement is published by the District Council of Peterborough in accordance with the Freedom of Information Act 1991 (FOI Act).

Subject to certain restrictions, the FOI Act gives members of the public a legally enforceable right to access information held by South Australian (Local) Government agencies such as Councils. The purpose of this statement is to assist members of the public to identify the functions and decision making processes of Council, detail the type of information held by Council and advise how it can be accessed by the public.

1 STRUCTURE AND FUNCTIONS OF COUNCIL

1.1 Full Council and provisions for meeting procedures

The Council consists of the Principal Member, Mayor and eight Elected Members who represent residents and ratepayers in the District Council of Peterborough. "Council" is the body corporate consisting of elected members as constituted under the Local Government Act 1999. Council is established to provide for the government and management of its area at the local level and, in particular:

- a) to act as a representative, informed and responsible decision-makers in the interest of its community; and
- b) to provide and co-ordinate various public services and facilities and to develop its community and resource in a socially just and ecologically sustainable manner; and
- c) to encourage and develop initiatives within its community for improving the quality of life of the community; and
- d) to represent the interests of its community to the wider community; and
- e) to exercise, perform and discharge the powers, functions and duties of local government under the Local Government Act and other acts in relation to the area for which it is constituted. [s.6, Local Government Act]

Ordinary meetings of the Council are held in the Council Chambers at the Town Hall in Peterborough and commence at 7.30pm on the third Monday of each month. All meetings are open to the public, with the exception of any matters subject to an order of confidentiality. [s.90 of the Local Government Act]. Notices of all meetings of Council and its Committees are available on the website and from the Council Office.

One of the main opportunities for the community to gain information about the business of Council is its agendas and associated reports prepared for Council and Committee meetings. Agendas, including minutes of the previous meetings and supporting documentation, are placed on public display no less than three days prior to meetings. They are available on Council's website at www.peterborough.sa.gov.au and at the Council office that is open to the public for the general administration of Council business.

Notice of a meeting and the agenda are kept on public display and continue to be published on the website until the completion of the relevant meeting.

1.2 Council Committees and subsidiaries

Schedule 1 of this statement lists the various committees of Council and identifies under which section of the Local Government Act or Development Act they have been formed. A Council may also establish other working groups to assist in the performance of its functions.

Committees streamline Council business and assist in the performance of its functions. The membership of Committees and their Terms of Reference are determined by the Council.

Committees meet at intervals determined in their Terms of Reference (available at Council Offices) and make recommendations to Council. Meetings of Committees are open to the public with the exception of any matters subject to an order of confidentiality [s.90, Local Government Act], and are publicly notified in the same way as Council meetings. (See 1.1 above)

Chapter 6 of the Local Government Act and the Local Government (Procedures at Meetings) Regulations prescribe the way meetings of a Council and its Committees are to be conducted.

1.3 External Committees/Boards/Associations

Council participates in a number of external Committees, Boards and Associations, comprising Elected Members, staff and the public and these are listed in Schedule 1. The minutes of meetings of external Committees, Boards and Associations are included in the agenda for the meetings of the full Council (or appropriate Committee).

1.4 Delegations

The Development Assessment Panel, Peterborough Tourism Management Committee and Peterborough Youth Action Committee and the Chief Executive Officer have delegated authority from Council to make decisions on specified administrative and policy matters. The Chief Executive Officer may sub-delegate to an employee or a Committee. Council's Delegations Register reflects the delegated authority from the Council to the CEO (and subsequently any further sub-delegations). The Delegations Register is reviewed annually by Council and is available to be viewed by the public at the Council office during ordinary working hours.

1.5 Functions of Council

The functions of Council, set out in s7 of the Local Government Act, include:

- a) to plan at the local and regional level for the development and future requirements of its area;
- b) to provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area;
- c) to provide for the welfare, well-being and interests of individuals and groups within its community;
- d) to take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
- e) to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;

- f) to provide infrastructure for its community and for development within its area;
- g) to promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism;
- h) to establish or support organisations or programs that benefit people in its area or local government generally;
- i) to manage and, if appropriate, develop, public areas vested in, or occupied by, the Council;
- j) to manage, improve and develop resources available to the Council;
- k) to undertake other functions and activities conferred by or under the Act. [s.6, Local Government Act]

Section 41 of the Local Government Act empowers a Council to establish committees

- to assist the Council in the performance of its functions,
- to enquire into and report to the Council on matters within the ambit of the Council's responsibilities,
- to provide advice to the Council, and
- to exercise, perform or discharge delegated powers, functions or duties.

1.6 Services for the Community

Council is required by legislation to:

- Determine policies to be applied by the Council
- Develop and adopt Strategic Management Plans
- Prepare and adopt annual business plans and budgets
- Establish an Audit Committee
- Develop appropriate policies, practices and processes of internal control
- Set performance objectives
- Establish policies and processes for dealing with complaints, requests for service, and internal review of Council decisions
- Determine the type, range and scope of projects to be undertaken by the Council
- Deliver planning and development, dog and cat management, fire prevention and certain public health services
- Provide the necessary administrative services to support Council's functions

Other services and activities are provided through the decision making processes of Council in response to local needs, interests and aspirations of individuals and groups within the community to ensure that Council resources are used equitably.

Other core services provided by Council include:

- | | |
|-----------------------------------|-----------------------------------|
| • Stormwater and drainage | • Open spaces, parks and reserves |
| • Street and footpath maintenance | • Property management |
| • Street sweeping | • Library services |
| • Street trees and nature strips | • Rural Transaction Centre |
| • District roads maintenance | • Recreation and sport |
| • Waste management | • Youth services |
| • Cemeteries | • Tourism |
| • Public Conveniences | |

2 PUBLIC PARTICIPATION

Members of the public have a number of opportunities to express their views on particular issues before Council. These include:

Deputations to Council – With the written permission of the Presiding Member of the Committee or the Mayor, a member of the public can address a Committee or the Council personally or on behalf of a group of residents for up to 10 minutes on any item that is relevant to that Committee or the Council, depending on the number of deputations scheduled for a particular meeting.

Petitions – Written petitions can be addressed to the Council on any issue within the Council's jurisdiction.

Deputations/Presentations - Deputations or presentations provide an opportunity for an organisation, Council officer(s) or member of the public to provide a Committee or the Council with information relevant to a matter currently under consideration. The duration is up to 10 minutes and generally is limited to one presentation per meeting.

Council Members – Members of the public can contact Members of Council to discuss any issue relevant to Council. Contact details for all Members are available on Council's website.

Written Requests – Members of the public can write to Council on any Council policy, activity or service.

Community Consultation – The District Council of Peterborough is committed to open, honest, accountable and responsible decision making. Council's Public Consultation Policy facilitates effective communication between Council and the community, encouraging community involvement and partnerships in planning and decision making. The policy sets out the steps Council will take in relation to public consultation and ensures that the most cost effective methods of informing and involving the community, which are appropriate for specific circumstances and consultation topics, are used. The policy is available via Council's website.

3 ACCESS TO COUNCIL DOCUMENTS

3.1 Documents held by Council

Most information and documentation held by Council is available for public viewing and is readily available without recourse to the Freedom of Information Act and we invite you to discuss your information needs with us.

Records System: Council operates a document management system for the effective management of Council's records.

Land and Property Information System: Council's Land and Property Information system contains property-related information (valuation, rates, ownership details) on each property in the District Council of Peterborough area.

3.2 Policy documents available for inspection

At the time of publishing this statement the following documents listed on Schedule 2 can be accessed from Council's website and are available for public inspection at Office of Council during ordinary business hours. Any new policy adopted by Council after publication of this statement will be similarly available.

3.3 Other Council Documents

Other documents which can be accessed on Council's website include:

Annual Business Plans	Fees and Charges Schedule
Annual Reports	Instruments of Delegations
Council Policies and Bylaws	Development Plan
Council & Committee Agendas	Animal Management Plan
Council & Committee Minutes	Public Health Report
Council Agenda Reports	Tourism Marketing & Business Plans
Infrastructure and Asset Management Plan	Confidential Register
Long Term Financial Plan	Development Application Register
Strategic Management Plan	

The following documents are available for public inspection and purchase from the Council Office (108 Main Street, Peterborough, SA 5422).

Assessment Book
Register of Elected Members - Allowances and Benefits
Register of Employees' Salaries & Wages and Benefits
Register of Interests
Voters Roll

3.4 Other Information Requests

Requests for other information not publicly available will be considered in accordance with the FOI Act. Under this legislation, applicants seeking access to documents held by Council need to provide sufficient information to enable the correct documents to be identified and must complete the required application form and lodge it at the Council offices.

Applications must be in writing and must specify that it is made under Section 13 of the FOI Act.

If the documents relate to the applicant's personal affairs, proof of identity may be requested. Requests will be dealt with as soon as practicable (and in any case, within 30 days) after receipt. If documents are being sought on behalf of another person relating to their personal affairs, Council may ask for a consent form signed by that person.

Forms of access may include inspection or copies (subject to copyright laws) of documents, hearing and/or viewing of audio and/or video tapes, transcripts of recorded documents, transcripts of words recorded in shorthand or encoded form, or the reproduction of documents from digitised information.

Council, on receiving a FOI application, may assist the applicant to direct the application to another agency or transfer the application to another agency if appropriate.

If Council refuses access to a document, The District Council of Peterborough must issue a certificate stating why the document is a restricted document.

In rare cases, retrieving the requested information involves considerable staff time. It is important to specify what is required as clearly as possible so staff can assist quickly and efficiently. If extraordinary staff time is required to comply with an information request, charges may apply.

All general enquiries on FOI Act issues should be directed to Freedom of Information Officer.

4 FREEDOM OF INFORMATION APPLICATION FEES AND PROCESSING CHARGES

Approved application fees are set in the FOI (Fees and Charges) Regulations 2018. A cheque/money order/cash for the appropriate amount must be forwarded to Council with the Freedom of Information Application. Processing charges may also apply for dealing with the application. These are set in the Freedom of Information Regulations and may include some free time when the request relates to the personal affairs of the applicant.

Schedule	Fees and Charges as at 2018
On application for access to an agency's documents (section 13(c))	\$35
For dealing with an application for access to an agency's documents and in respect of the giving of access to the document (section 19(1)(b) and (c))— (a) In the case of a document that contains information concerning the personal affairs of the applicant— (i) for up to the first 2 hours spent by the agency in dealing with the application and giving access no charge (ii) for each subsequent 15 minutes so spent by the agency	No charge \$13.10
Where access is to be given in the form of a photocopy of the document (per page)	25 cents
Where access is to be given in the form of a written transcript of words recorded or contained in the document (per page)	\$7.85
Where access is to be given in the form of a copy of a photograph, DVD or other medium in or on which information is recorded or stored.	The actual cost incurred by the agency in producing the copy
Postage or delivery charges	The actual cost incurred by the agency
An application for review by an agency of a determination made by the agency under Part 3 of the Act (section 29(2)(b))	\$35

Fees will be waived for disadvantaged persons, as set in the Freedom of Information Regulations. i.e. No fee is required for current concession holders or if payment of the fee would cause financial hardship. At all times Council retains a discretion to waive, reduce or remit a fee for any reason it thinks fit.

If, in the Council's opinion, the cost of dealing with an application is likely to exceed the application fee, an advance deposit may be requested. The request will be accompanied by a notice that sets out the basis on which the amount of the deposit has been calculated. The Freedom of Information Officer will endeavour to work with the applicant to define the scope of the request and the costs involved.

Freedom of Information requests to the District Council of Peterborough are to be addressed to:

Freedom of Information Officer
District Council of Peterborough
PO Box 121
Peterborough
SA 5422

An FOI application form is available on Council's website:

www.peterborough.sa.gov.au/FOI

5 AMENDMENT TO COUNCIL RECORDS

Under the Freedom of Information Act 1991, persons may request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date. To gain access to these Council records, a person must complete and lodge with Council an application form as indicated above outlining the records that he/she wishes to inspect.

If it is found that these require amendment, details of the necessary changes are to be lodged with Council's Freedom of Information Officer. There are no fees or charges for the lodgement, or the first two hours of processing of this type of application and where there is a significant correction of personal records and the mistakes were not the applicant's, any fees and charges paid for the original application will be fully refunded.

SCHEDULE 1 - COMMITTEES OF COUNCIL

SECTION 41 COMMITTEES
Peterborough Tourism Management
Audit
Sports Complex
Christmas Pageant
Cemeteries Advisory
Youth Action

EXTERNAL AND OTHER COMMITTEES / BOARDS / ASSOCIATIONS
Peterborough Building Fire Safety
Local Government Association of SA
Legatus Group
Local Government Finance Authority
Peterborough Community Library
Peterborough High School Governing Council
Northern Passenger Transport Network
The Informer
Plant Replacement Advisory Committee
Town Hall, Grove St House, YMCA & Senior Citizens Hall Advisory Committee
Mid-Nth be Active Field Officer Management
Australia Day Council of SA
Murray Darling Association – Reg 8
Executive Community Action Group
Health and Wellbeing Committee
State Bushfire Co-ordination Committee
FMN&Y Bushfire Management Committee
Shared Services

SCHEDULE 2 – COUNCIL POLICIES

Asset Accounting & Depreciation
Building & Swimming Pool Inspection
Caretaker Policy & Guidelines
Casual Vacancy – Elected members
Cemeteries
Code of Conduct – Elected members
Code of Conduct – Employees
Code of Conduct – Volunteers
Code of Practice – Access to Meetings, Committees & Docs
Complaints Policy & Procedure
Complaints – Elected Members
Conflict of Interest
Council Dev Assess Panel – Complaints Handling Policy
Council Enforcement Policy
Council Members – Allowances & Benefits
CWMS Hardship Policy
CWMS Customer Charter
CWMS Customer Contract
Disposal of Land & Other Assets
Drugs & Alcohol
Drug & Alcohol Policy Testing Procedure
Elected Members – Training & Development
Elected Members – Records Management
Election Signs – Gen Approval Guidelines
Emergency Services/Fire Fighting
Fair Treatment
Fire Arms – Use of
Fire Prevention Officer (CFS)
Fraud & Corruption Prevention
Funding
Grids on Public Roads
Handling Frivolous or Vexatious Complaints
Human Resource Policy
Humane destruction of Galahs & Little Corellas – Code of practice
Induction for New Councils
Informal Gatherings

Installation of pipeline – under a Council road
Internal Control
Internal Review of Council Decision
Local Nuisance & Litter Control Procs:
• Evidence Collection • Expiations • Obtaining a Warrant • Prosecutions • Litter (Identifying & Measuring) • Assessment of Material or Serious Environmental Harm • Issuing of Notices • Managing Nuisance Complaints • Subjective Assessment
Naming Roads & Public Places
Non-Smoking
Ombudsman Enquiry Procedure
Order Making
Privacy Policy
Procurement
Prudential Management
Public Consultation
Rating Policy
Records Management & Procedures
Request for Service
Corporate/Governance – Risk Management Policy & Proc
Safe Environment Policy & Proc
Signatories Policy
Snake Management Procedure
Social Media Policy
Threatening Behaviour at any Council Place of Work
Treasury Management
Tree Guides – Footpath
Tree Management
Volunteer Policy
Whistle Blowers Protection

WHS ONE SYSTEM
WHS & Return to Work Policy
Suitable Employment Procedure
Re-Employment Procedure (Work Injury)
Workplace Return to Work Procedure
Hazard Management Policy
Hazard Management Procedure
Incident Reporting & Investigation Procedure
Plant Procedure
Workplace Inspection Procedure
Admin of the WHS Management System Policy
WHS Corrective & Preventative Actions Procedure
Planning & Program Development Procedure
WHS Document Management Procedure
WHS Induction & Training Procedure
WHS Internal Audit Procedure
Communication & Consultation Policy
WHS Cons & Communication Procedure
WHS Contractor Management Policy
WHS Contractor Management Procedure
WHS Emergency Management Policy
WHS Emergency Management Procedure
First Aid Procedure
Hazardous Work Policy
Asbestos WHS Procedure
Confined Space Procedure
Electrical Safety Procedure
Excavation & Trenching Procedure
Hazardous Chemicals Procedure
Hazardous Manual tasks Procedure
Hot Work Procedure
Isolation/Lockout Tag Out Procedure
Prevention of Falls Procedure
Remote/Isolated Work Procedure
UVR & Inclement Weather Procedure
Work Zone Traffic Management Procedure

District Council of Peterborough

GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2025

General Purpose Financial Statements

for the year ended 30 June 2025

Contents	Page
Council certificate	2
Principal Financial Statements	
Statement of Comprehensive Income	3
Statement of Financial Position	4
Statement of Changes in Equity	5
Statement of Cash Flows	6
Notes to and forming part of the Financial Statements	7
Independent Auditor's Report – Financial Statements	33
Independent Auditor's Report – Internal Controls	34
Certificates of Audit Independence	
Council Certificate of Audit Independence	35
Audit Certificate of Audit Independence	36

General Purpose Financial Statements

for the year ended 30 June 2025

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2025 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Deirdre Albrighton
A/Chief Executive Officer

Date: February 2026



Ruth Whittle
Mayor

Date: February 2026

Statement of Comprehensive Income

for the year ended 30 June 2025

\$	Notes	2025	2024
Income			
Rates	2a	2,875,794	2,651,781
Statutory charges	2b	58,355	47,968
User charges	2c	326,656	380,706
Grants, subsidies and contributions - capital	2g	—	275,211
Grants, subsidies and contributions - operating	2g	2,904,010	196,400
Investment income	2d	45,899	26,029
Reimbursements	2e	23,222	615,866
Other income	2f	114,227	62,125
Total income		6,348,163	4,256,086
Expenses			
Employee costs	3a	2,400,818	2,203,526
Materials, contracts and other expenses	3b	2,063,642	2,075,308
Depreciation, amortisation and impairment	3c	1,524,766	1,443,111
Finance costs	3d	284,714	359,863
Total expenses		6,273,940	6,081,808
Operating surplus / (deficit)		74,223	(1,825,722)
Asset disposal and fair value adjustments	4	64	(1,569)
Amounts received specifically for new or upgraded assets	2g	70,716	—
Net surplus / (deficit)		145,003	(1,827,291)
Other comprehensive income			
Amounts which will not be reclassified subsequently to operating result			
Changes in revaluation surplus - I,PP&E	8	1,156,814	14,513,851
Total amounts which will not be reclassified subsequently to operating result		1,156,814	14,513,851
Total other comprehensive income		1,156,814	14,513,851
Total comprehensive income		1,301,817	12,686,560

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2025

\$	Notes	2025	2024
ASSETS			
Current assets			
Cash and cash equivalent assets	5a	1,315,627	390,260
Trade and other receivables	5b	707,186	723,787
Inventories	5c	14,341	13,294
Total current assets		2,037,154	1,127,341
Non-current assets			
Infrastructure, property, plant and equipment	6	57,288,111	56,954,914
Total non-current assets		57,288,111	56,954,914
TOTAL ASSETS		59,325,265	58,082,255
LIABILITIES			
Current liabilities			
Trade and other payables	7a	1,005,897	865,203
Borrowings	7b	118,734	112,989
Provisions	7c	369,879	455,896
Total current liabilities		1,494,510	1,434,088
Non-current liabilities			
Borrowings	7b	5,219,528	5,338,263
Provisions	7c	–	494
Total non-current liabilities		5,219,528	5,338,757
TOTAL LIABILITIES		6,714,038	6,772,845
Net assets		52,611,227	51,309,410
EQUITY			
Accumulated surplus		5,380,031	5,235,028
Asset revaluation reserves	8	47,231,196	46,074,382
Total equity		52,611,227	51,309,410

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2025

\$	Notes	Accumulated surplus	Asset revaluation reserve	Total equity
2025				
Balance at the end of previous reporting period		5,235,028	46,074,382	51,309,410
Net surplus / (deficit) for year		145,003	–	145,003
Other comprehensive income				
Gain (loss) on revaluation of IPP&E	7a	–	1,156,814	1,156,814
Other comprehensive income		–	1,156,814	1,156,814
Total comprehensive income		145,003	1,156,814	1,301,817
Balance at the end of period		5,380,031	47,231,196	52,611,227
2024				
Balance at the end of previous reporting period		7,062,319	31,560,531	38,622,850
Restated opening balance		7,062,319	31,560,531	38,622,850
Net surplus / (deficit) for year		(1,827,291)	–	(1,827,291)
Other comprehensive income				
Gain (loss) on revaluation of IPP&E	7a	–	14,513,851	14,513,851
Other comprehensive income		–	14,513,851	14,513,851
Total comprehensive income		(1,827,291)	14,513,851	12,686,560
Balance at the end of period		5,235,028	46,074,382	51,309,410

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2025

\$	Notes	2025	2024
Cash flows from operating activities			
<u>Receipts</u>			
Rates receipts		2,819,562	2,445,230
Statutory charges		58,355	50,366
User charges		326,656	429,902
Grants, subsidies and contributions		2,905,500	194,910
Investment receipts		45,899	25,553
Reimbursements		23,222	559,634
Other receipts		393,933	320,563
<u>Payments</u>			
Payments to employees		(2,479,089)	(2,175,188)
Payments for materials, contracts and other expenses		(2,183,566)	(2,348,246)
Finance payments		(284,714)	(304,676)
Net cash provided by (or used in) operating activities	9b	1,625,758	(801,952)
Cash flows from investing activities			
<u>Receipts</u>			
Amounts received specifically for new or upgraded assets		70,716	—
Grants utilised for capital purposes		—	716,200
Sale of replaced assets		—	27,045
Sale of surplus assets		64	—
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(658,181)	(1,009,902)
Net cash provided (or used in) investing activities		(587,401)	(266,657)
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from other borrowings		—	—
<u>Payments</u>			
Repayments of loans		(112,990)	(107,523)
Net cash provided by (or used in) financing activities		(112,990)	(107,523)
Net increase (decrease) in cash held		925,367	(1,176,132)
plus: cash & cash equivalents at beginning of period		390,260	1,566,392
Cash and cash equivalents held at end of period	9a	1,315,627	390,260

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Contents of the Notes accompanying the General Purpose Financial Statements

Note	Details	Page
1	Summary of Material Accounting Policies	8
2	Income	13
3	Expenses	15
4	Asset disposal and fair value adjustments	16
5	Current assets	17
6	Infrastructure, property, plant & equipment and investment property	18
7	Liabilities	22
8	Reserves	23
9	Reconciliation to Statement of Cash Flows	24
10	Financial instruments	25
11	Financial indicators	28
12	Uniform presentation of finances	29
13	Superannuation	30
14	Contingencies and assets/liabilities not recognised in the balance sheet	30
15	Events after the Statement of Financial Position Date	31
16	Related party transactions	31

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 1. Summary of Material Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

1.2 Historical cost convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical accounting estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are material to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar.

(2) The local government reporting entity

The District Council of Peterborough is incorporated under the SA Local Government Act 1999 and has its principal place of business at 108 Main Street Peterborough SA 5422. These consolidated financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

(3) Income recognition

The Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when Council enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 1. Summary of Material Accounting Policies (continued)

In recent years the payment of untied grants (General Purpose Grant (GPG), Roads Formula Funding (ILRG) and Supplementary Local Road Funding (Formula Funding) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference	Net timing Adjustments
2021/22	\$2,181,734	\$1,735,206	+ \$446,528	+ \$605,502
2022/23	\$2,346,371	\$1,804,614	+ \$541,757	+ \$95,229
2023/24	\$138,094	\$1,752,614	- \$1,614,520	- \$2,156,277
2024/25	\$2,808,457-	\$1,778,797	+ \$1,029,660	+ \$2,644,180

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Adjusted Operating Surplus Ratio disclosed in Note 11 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

(4) Cash, cash equivalents and other financial instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 1999*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 10.

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

(6) Infrastructure, property, plant and equipment

6.1 Initial recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and other overhead cost directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner by management.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 1. Summary of Material Accounting Policies (continued)

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are disclosed in Note 6. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of non-current assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are disclosed in Note 6. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with *AASB 123 Borrowing Costs*. The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

(7) Payables

7.1 Goods and services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments received in advance and deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 1. Summary of Material Accounting Policies (continued)

(8) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are initially recognised at fair value with any difference between fair value and proceeds recognised in the profit and loss. The loan is subsequently measured at amortised cost with interest being recognised using the effective interest rate method.

(9) Employee benefits

9.1 Salaries, wages and compensated absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with *AASB 119 Employee Benefits*.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 13.

(10) Provisions for reinstatement, restoration and rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change. Council's policy to maximise recycling is extending the operational life of these facilities, and significant uncertainty exists in the estimation of the future closure date.

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 1. Summary of Material Accounting Policies (continued)

(11) Leases

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

11.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Council have no leases to report on relating to the year ending 30 June 2024.

(12) GST implications

In accordance with UIG Abstract 1031 “*Accounting for the Goods & Services Tax*”

- Receivables and creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(13) New accounting standards and UIG interpretations

The Council adopted all standards which became mandatorily effective for annual reporting periods beginning on 1 July 2024, none of the standards had an impact on the reported position, performance and cash flows.

The relevant standards for the Council were:

- AASB 101 Presentation of Financial Statements (amended by AASB 2020-1, AASB 2020-6, AASB 2022-6, AASB 2023-3) relating to current / non-current classification of liabilities
- AASB 13 Fair Value Measurement (amended by AASB 2022-10)

The AASB has issued Australian Accounting Standards and Interpretations which are not mandatorily effective at 30 June 2025, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these statements that could be applicable to Councils.

Effective for NFP annual reporting periods beginning on or after 1 January 2025

- AASB 2023-5 Amendments to Australian Accounting Standards - Lack of Exchangeability

Effective for NFP annual reporting periods beginning on or after 1 January 2026

- AASB 2024-2 Amendments to Australian Accounting Standards - Classification and Measurement of Financial Instruments

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 2. Income

\$	2025	2024
(a) Rates		
General rates		
General rates	1,793,771	1,722,668
Less: rebates, remissions and write-offs	(41)	(48,000)
Total general rates	1,793,730	1,674,668
Other rates (including service charges)		
Landscape levy	32,340	30,303
Waste collection	291,798	266,640
Community wastewater management systems	698,740	641,400
Total other rates (including service charges)	1,022,878	938,343
Other charges		
Penalties for late payment	59,186	38,770
Total other charges	59,186	38,770
Total rates	2,875,794	2,651,781
(b) Statutory charges		
Planning, Development and Infrastructure Act fees	17,198	12,238
Town planning fees	4,504	11,933
Animal registration fees and fines	35,213	18,516
Other licences, fees and fines	1,440	5,281
Total statutory charges	58,355	47,968
(c) User charges		
Cemetery/crematoria fees	17,873	16,473
Commercial activity revenue	2,491	–
Dump	9,018	15,442
Hall and equipment hire	–	3,158
Hall and sporting facility hire	11,235	7,841
Informer	8,411	8,364
Rural transaction centre	2,316	1,126
Steamtown	216,211	283,586
Swimming pool charges	17,629	16,453
Visitor information centre	35,940	23,373
Sundry	–	570
Other	5,532	4,320
Total user charges	326,656	380,706
(d) Investment income		
Interest on investments		
- Local Government Finance Authority	45,899	26,029
Total investment income	45,899	26,029

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 2. Income (continued)

\$	2025	2024
(e) Reimbursements		
Roadworks	–	459,149
Private works	4,814	13,517
Other	18,408	143,200
Total reimbursements	23,222	615,866
(f) Other income		
Sundry	103,503	62,125
Other	10,724	–
Total other income	114,227	62,125
(g) Grants, subsidies and contributions		
Capital grants, subsidies and contributions		
Amounts received specifically for new or upgraded assets	70,716	–
Total amounts received for new or upgraded assets	70,716	–
Other grants, subsidies and contributions - capital		
Roads to Recovery	–	275,211
Total Other grants, subsidies and contributions - capital	–	275,211
Operating grants, subsidies and contributions		
Untied - Financial Assistance Grant	2,808,457	138,094
Library and communications	15,436	7,632
Sundry	80,117	50,674
Other grants, subsidies and contributions - operating	2,904,010	196,400
Total other grants, subsidies and contributions - operating	2,904,010	196,400
Total grants, subsidies and contributions	2,974,726	471,611
(i) Sources of grants		
Commonwealth Government	–	275,211
State Government	2,974,726	196,400
Total	2,974,726	471,611

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 3. Expenses

\$	Notes	2025	2024
(a) Employee costs			
Salaries and wages		1,844,351	1,715,007
Employee leave expense		174,119	273,757
Superannuation - defined contribution plan contributions	13	222,454	206,019
Superannuation - defined benefit plan contributions	13	14,422	7,018
Workers' compensation insurance		64,589	83,996
Other employee related costs		87,240	—
Less: capitalised and distributed costs		(6,357)	(82,271)
Total operating employee costs		2,400,818	2,203,526
Total number of employees (full time equivalent at end of reporting period)		18	24
(b) Materials, contracts and other expenses			
(i) Prescribed expenses			
Auditor's remuneration			
- Auditing the financial reports		13,000	13,000
Elected members' expenses		99,836	100,295
Subtotal - prescribed expenses		112,836	113,295
(ii) Other materials, contracts and expenses			
Advertising		13,136	7,523
Capital		658,181	1,583,782
Contractors		537,305	267,837
Fuel and lubricants		66,408	89,807
Human resources		345	15,692
Insurance		330,108	320,761
IT licencing and support		91,314	89,656
Legal expenses		12,543	49,635
Levies paid to Government - Landscape levy		32,810	29,931
Maintenance		21,092	43,424
Materials		199,874	191,290
Professional services		—	78,551
Subscriptions		51,953	43,938
Sundry		86,162	57,254
Telecommunications		12,305	31,300
Utilities		189,617	226,648
Waste collection and disposal		305,834	418,766
Less: capitalised and distributed Costs		(658,181)	(1,583,782)
Subtotal - Other material, contracts and expenses		1,950,806	1,962,013
Total materials, contracts and other expenses		2,063,642	2,075,308

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 3. Expenses (continued)

\$	2025	2024
(c) Depreciation, amortisation and impairment		
(i) Depreciation and amortisation		
Buildings and other structures	165,251	161,061
Plant, machinery and equipment	234,185	201,932
Furniture and fittings	49,298	70,263
Steamtown	1,249	3,773
Infrastructure		
- Roads - improvement	283,337	282,465
- Roads - infrastructure	373,183	336,726
- Street furniture	456	275
- Storm drains	39,779	39,779
- Reserve - infrastructure	70,805	70,805
- Other structures	38,366	38,366
- CWMS	268,857	237,666
Subtotal	1,524,766	1,443,111
Total depreciation, amortisation and impairment	1,524,766	1,443,111
(d) Finance costs		
Interest on loans	284,714	359,863
Total finance costs	284,714	359,863

Note 4. Asset disposal and fair value adjustments

\$	2025	2024
Infrastructure, property, plant and equipment		
(i) Assets renewed or directly replaced		
Proceeds from disposal	–	27,045
Less: carrying amount of assets sold	–	(28,614)
Gain (loss) on disposal	–	(1,569)
(ii) Assets surplus to requirements		
Proceeds from disposal	64	–
Gain (loss) on disposal	64	–
Net gain (loss) on disposal or revaluation of assets	64	(1,569)

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 5. Current assets

\$	2025	2024
(a) Cash and cash equivalent assets		
Cash on hand and at bank	682,467	90,880
Deposits at call	633,160	299,380
<u>Total cash and cash equivalent assets</u>	<u>1,315,627</u>	<u>390,260</u>
(b) Trade and other receivables		
Rates - general and other	658,400	602,168
Accrued revenues	886	1,120
Debtors - general	10,460	98,703
Other levels of government	—	1,490
GST recoupment	33,297	20,306
Sundry	4,143	—
<u>Subtotal</u>	<u>707,186</u>	<u>723,787</u>
<u>Total trade and other receivables</u>	<u>707,186</u>	<u>723,787</u>
(c) Inventories		
Stores and materials	14,341	13,294
<u>Total inventories</u>	<u>14,341</u>	<u>13,294</u>

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 6. Infrastructure, property, plant & equipment and investment property

Infrastructure, property, plant and equipment

\$	Fair Value Level	as at 30/06/24				Asset movements during the reporting period					as at 30/06/25			
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
Land	2	917,761	–	–	917,761	–	–	–	–	19,273	937,034	–	–	937,034
Buildings and other structures	3	15,362,514	251,423	(5,379,147)	10,234,790	–	–	–	(165,251)	211,460	15,941,830	–	(5,660,830)	10,281,000
Plant, machinery and equipment		–	4,940,951	(3,905,176)	1,035,775	9,826	69,958	–	(234,185)	–	–	5,020,735	(4,139,361)	881,374
Furniture and fittings		–	2,140,307	(2,004,042)	136,265	1,500	–	–	(49,298)	–	–	2,141,803	(2,053,341)	88,462
Steamtown	3	1,969,786	–	(1,944,547)	25,239	–	–	–	(1,249)	–	–	1,969,786	(1,945,795)	23,991
- Roads - improvement	3	12,691,796	44,304	(7,227,225)	5,508,875	–	–	–	(283,337)	109,736	13,003,558	–	(7,625,315)	5,378,243
- Roads - infrastructure	3	13,648,958	1,215,253	(5,005,964)	9,858,247	–	382,960	–	(373,183)	207,228	15,567,361	–	(5,492,109)	10,075,252
- Street furniture		–	78,915	(70,442)	8,473	–	–	–	(456)	–	–	78,915	(70,897)	8,018
- Storm drains	3	2,204,165	–	(1,613,983)	590,182	39,190	–	–	(39,779)	12,381	2,290,465	–	(1,688,491)	601,974
- Reserve - infrastructure	3	4,712,722	–	(1,399,054)	3,313,668	125,247	–	–	(70,805)	70,730	4,939,567	–	(1,500,726)	3,438,841
- Other structures	3	1,246,389	–	(473,558)	772,831	–	–	–	(38,366)	15,424	1,272,563	–	(522,675)	749,888
- CWMS	3	25,635,915	–	(1,083,107)	24,552,808	29,500	–	–	(268,857)	510,582	26,204,389	–	(1,380,355)	24,824,034
Total infrastructure, property, plant and equipment		78,390,006	8,671,153	(30,106,245)	56,954,914	205,263	452,918	–	(1,524,766)	1,156,814	80,156,767	9,211,239	(32,079,895)	57,288,111
Comparatives		36,437,919	34,482,407	(28,673,592)	42,246,734	–	1,666,053	(28,614)	(1,443,111)	14,513,851	78,390,006	8,671,153	(30,106,245)	56,954,914

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 6. Infrastructure, property, plant & equipment and investment property (continued)

Valuation of infrastructure, property, plant & equipment and investment property

Valuation of assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7(a) for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on valuations

Fair value hierarchy level 2 valuations - Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land - Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques. Accordingly, formal sensitivity analysis does not provide useful information.

Transfers between fair value hierarchy levels

In the course of revaluing (name the asset classes), the nature of the inputs applied was reviewed in detail for each asset and where necessary, the asset reassigned to the appropriate fair value hierarchy level. Such transfers take effect as at the date of the revaluation.

Other information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to *AASB 1.D5* to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with *AASB 13 Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 6. Infrastructure, property, plant & equipment and investment property (continued)

Highest and best use

Highest and best use - For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land. Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the *Local Government Act 1999*. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Transition to AASB 13 - Fair Value Measurement

The requirements of *AASB 13 Fair Value Measurement* have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Capitalisation thresholds

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

	\$
Office furniture and equipment	1.000
Other plant and equipment	1.000
Buildings - new construction/extensions	9.000
Park and playground furniture and equipment	2.000
Road construction and reconstruction	9.000
Paving, footpaths, kerb and gutter	2.000
Drains and culverts	5.000
Reticulation extensions	5.000
Sidelines and household connections	5.000
Artworks	5.000

Estimated useful lives

Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, furniture and equipment

Office equipment	5 to 10 years
Office furniture	10 to 20 years
Vehicles and road-making equipment	5 to 8 years
Other plant and equipment	5 to 15 years

Building and other structures

Buildings - masonry	50 to 90 years
Buildings - other construction	20 to 40 years
Park structures - masonry	50 to 90 years
Park structures - other construction	20 to 40 years
Playground equipment	5 to 15 years
Benches, seats, etc.	10 to 20 years

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 6. Infrastructure, property, plant & equipment and investment property (continued)

Infrastructure

Sealed roads - surface	15 to 25 years
Sealed roads - structure	20 to 50 years
Unsealed roads	10 to 20 years
Bridges - concrete	80 to 90 years
Paving, footpaths, kerb and gutter	80 to 90 years
Drains	80 to 90 years
Culverts	50 to 75 years
Flood control structures	80 to 90 years
Dams and reservoirs	80 to 90 years
Bores	20 to 40 years
Reticulation pipes - PVC	70 to 80 years
Reticulation pipes - other	25 to 75 years
Pumps and telemetry	15 to 25 years

Other assets

Library books	10 to 15 years
Artworks	indefinite
Right-of-use assets (refer to note 16)	2 to 3 years

Land and land improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Valuations of Land as at 1st July 2018 were at fair value as determined by Richard Gayler of Gayler Professional Engineering.

Additions are recognised at cost.

Desktop Revaluation

- Date of valuation: 30/06/2025
- Valuer: District Council of Peterborough
- Basis of valuation: A desktop revaluation by Management was completed with effect from 30 June 2025 to acknowledge inflation since the previous revaluation and the impact that inflation will have on the depreciation charge.

Buildings and other structures

Buildings and other structures were revalued as at 1st July 2018 by Richard Gayler of Gayler Professional Engineering.

Desktop Revaluation

- Date of valuation: 30/06/2025
- Valuer: District Council of Peterborough
- Basis of valuation: A desktop revaluation by Management was completed with effect from 30 June 2025 to acknowledge inflation since the previous revaluation and the impact that inflation will have on the depreciation charge.

Infrastructure

Valuations of infrastructure as at 1st July 2016 were at fair value as determined by Richard Gayler of Gayler Professional Engineering. All acquisitions made after the respective dates of valuation are recorded at cost.

Desktop Revaluation

- Date of valuation: 30/06/2025
- Valuer: District Council of Peterborough
- Basis of valuation: A desktop revaluation by Management was completed with effect from 30 June 2025 to acknowledge inflation since the previous revaluation and the impact that inflation will have on the depreciation charge.

Community wastewater management system

Desktop Revaluation

- Date of valuation: 30/06/25
- Valuer: District Council of Peterborough

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 6. Infrastructure, property, plant & equipment and investment property (continued)

- Basis of valuation: A desktop revaluation by Management was completed with effect from 30 June 2025 to acknowledge inflation since the previous revaluation and the impact that inflation will have on the depreciation charge.

Plant, furniture and equipment

These assets are recognised at cost.

Office equipment, furniture and fittings

These assets are recognised at cost.

Note 7. Liabilities

	2025	2025	2024	2024
\$	Current	Non Current	Current	Non Current
(a) Trade and other payables				
Goods and services	327,745	—	157,704	—
Payments received in advance	399,582	—	440,989	—
Accrued expenses - employee entitlements	87,633	—	79,393	—
Accrued expenses - finance costs	57,436	—	58,707	—
Deposits, retentions and bonds	79,112	—	75,516	—
FBT payable	6,100	—	4,900	—
GST payable	48,289	—	47,994	—
Total trade and other payables	1,005,897	—	865,203	—

Amounts included in trade and other payables that are not expected to be settled within 12 months of reporting date

(b) Borrowings

Loans	118,734	5,219,528	112,989	5,338,263
Total Borrowings	118,734	5,219,528	112,989	5,338,263

All interest bearing liabilities are secured over the future revenues of the Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 7. Liabilities (continued)

	2025 Current	2025 Non Current	2024 Current	2024 Non Current
\$				
(c) Provisions				
Employee entitlements (including oncosts)	369,879	–	455,896	494
Total provisions	369,879	–	455,896	494

Note 8. Reserves

	as at 30/06/24				as at 30/06/25
	Opening Balance	Increments (Decrements)	Transfers	Impairments	Closing Balance
\$					
Asset revaluation reserve					
Land	740,729	19,273	–	–	760,002
Buildings and other structures	12,489,709	226,884	–	–	12,716,593
Steamtown	86,437	–	–	–	86,437
Infrastructure	32,026,461	910,657	–	–	32,937,118
Furniture and fittings	731,046	–	–	–	731,046
Total asset revaluation reserve	46,074,382	1,156,814	–	–	47,231,196
Comparatives	31,560,531	14,513,851	–	–	46,074,382

Purposes of reserves

Asset revaluation reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 9. Reconciliation to Statement of Cash Flows

\$	Notes	2025	2024
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(a) Reconciliation of cash

Cash assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Total cash and equivalent assets	5	1,315,627	390,260
Balances per Statement of Cash Flows		1,315,627	390,260

(b) Reconciliation of Operating Result

Net surplus/(deficit)		145,003	(1,827,291)
Non-cash items in income statements			
Depreciation, amortisation and impairment		1,524,766	1,443,111
Grants for capital acquisitions treated as investing activity		(70,716)	(716,200)
Net (gain)/loss on disposals		(64)	1,569
		1,598,989	(1,098,811)
Add (less): changes in net current assets			
Net (increase)/decrease in receivables		16,601	(263,239)
Net (increase)/decrease in inventories		(1,047)	4,867
Net increase/(decrease) in trade and other payables		97,726	526,893
Net increase/(decrease) in unpaid employee benefits		(86,511)	28,338
Net cash provided by (or used in) operations		1,625,758	(801,952)

(c) Financing arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate credit cards	5,000	5,000
LGFA cash advance debenture facility	500,000	500,000

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 10. Financial instruments

Recognised financial instruments

Bank, deposits at call, short term deposits

Accounting policy:

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms and conditions:

Deposits are returning fixed interest rates between 4.15% and 4.65% (2024: 3.50% and 4.50%).

Carrying amount:

Approximates fair value due to the short term to maturity.

Receivables - rates and associated charges (including legals and penalties for late payment)

Accounting policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms and conditions:

Secured over the subject land, arrears attract interest of 9.15% (2024: 4.95%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying amount:

Approximates fair value (after deduction of any allowance).

Receivables - fees and other charges

Accounting policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms and conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying amount:

Approximates fair value (after deduction of any allowance).

Receivables - other levels of government

Accounting policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms and conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying amount:

Approximates fair value.

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 10. Financial instruments (continued)

Liabilities - creditors and accruals

Accounting policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms and conditions:

Liabilities are normally settled on 30 day terms.

Carrying amount:

Approximates fair value.

Liabilities - interest bearing borrowings

Accounting policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms and conditions:

Secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 4.35% and 5.3% (2024: 4.60% and 5.30%).

Carrying amount:

Approximates fair value.

Liabilities - leases

Accounting policy:

Accounted for in accordance with AASB 16 as stated in Note 16.

\$	Due < 1 year	Due > 1 year and ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
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Financial assets and liabilities

2025

Financial assets

Cash and cash equivalents	1,315,627	—	—	1,315,627	1,315,627
Receivables	673,889	—	—	673,889	707,186
Total financial assets	1,989,516	—	—	1,989,516	2,022,813

Financial liabilities

Payables	884,968	—	—	884,968	918,264
Current borrowings	59,648	—	—	59,648	118,734
Non-current borrowings	—	477,494	4,802,138	5,279,632	5,219,528
Total financial liabilities	944,616	477,494	4,802,138	6,224,248	6,256,526

Total financial assets and liabilities	2,934,132	477,494	4,802,138	8,213,764	8,279,339
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Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 10. Financial instruments (continued)

\$	Due < 1 year	Due > 1 year and ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2024					
Financial assets					
Cash and cash equivalents	389,085	–	–	389,085	390,260
Receivables	723,787	–	–	723,787	723,787
Total financial assets	1,112,872	–	–	1,112,872	1,114,047
Financial liabilities					
Payables	727,103	–	–	727,103	785,810
Current borrowings	398,974	–	–	398,974	112,989
Non-current borrowings	–	1,934,741	6,558,035	8,492,776	5,338,263
Total financial liabilities	1,126,077	1,934,741	6,558,035	9,618,853	6,237,062
Total financial assets and liabilities	2,238,949	1,934,741	6,558,035	10,731,725	7,351,109

The following interest rates were applicable to Council's borrowings at balance date:

\$	2025		2024	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed interest rates	5.30%	5,338,262	5.30%	5,451,252
		5,338,262		5,451,252

Net fair value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 and 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 11. Financial indicators

	Indicator 2025	Indicators 2024	Indicators 2023
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These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating Surplus Ratio

Operating surplus			
Total operating income	1.2%	(42.9)%	12.0%

This ratio expresses the operating surplus as a percentage of total operating revenue.

2. Net Financial Liabilities Ratio

Net financial liabilities			
Total operating income	74%	133%	66%

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

Adjustments to Ratios

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.

Adjusted Operating Surplus Ratio

Operating surplus			
Total operating income	(11.5)%	(0.1)%	4.0%

Adjusted Net Financial Liabilities Ratio

Net financial liabilities			
Total operating income	86%	93%	103%

3. Asset Renewal Funding Ratio

Asset renewals			
Infrastructure and Asset Management Plan required expenditure	814%	101%	148%

Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 12. Uniform presentation of finances

\$	2025	2024
The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.		
<u>Income</u>		
Rates	2,875,794	2,651,781
Statutory charges	58,355	47,968
User charges	326,656	380,706
Grants, subsidies and contributions - capital	–	275,211
Grants, subsidies and contributions - operating	2,904,010	196,400
Investment income	45,899	26,029
Reimbursements	23,222	615,866
Other income	114,227	62,125
Total Income	6,348,163	4,256,086
<u>Expenses</u>		
Employee costs	(2,400,818)	(2,203,526)
Materials, contracts and other expenses	(2,063,642)	(2,075,308)
Depreciation, amortisation and impairment	(1,524,766)	(1,443,111)
Finance costs	(284,714)	(359,863)
Total Expenses	(6,273,940)	(6,081,808)
Operating surplus / (deficit)	74,223	(1,825,722)
Net outlays on existing assets		
Capital expenditure on renewal and replacement of existing assets	(658,181)	(1,009,902)
Add back depreciation, amortisation and impairment	1,524,766	1,443,111
Add back grants, subsidies and contributions - capital renewal	–	275,211
Add back proceeds from sale of replaced assets	–	27,045
	866,585	735,465
Net outlays on new and upgraded assets		
Add back amounts received specifically for new and upgraded assets	70,716	–
Add back proceeds from sale of surplus assets (including investment property, real estate developments and non-current assets held for resale)	64	–
	70,780	–
Annual net impact to financing activities (surplus/(deficit))	1,011,588	453,481

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 13. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Hostplus (formerly Local Government Superannuation Scheme and Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (11.50% in 2024/25; 11.00% in 2023/24). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2023/24) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2023. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to other superannuation schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Note 14. Contingencies and assets/liabilities not recognised in the balance sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Land under roads

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

2. Potential insurance losses

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

Note 14. Contingencies and assets/liabilities not recognised in the balance sheet

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. Legal expenses

Council is the planning consent authority for its area under the *Planning, Development and Infrastructure Act 2016*. Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of zero appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Note 15. Events after the Statement of Financial Position Date

Peterborough Community Wastewater Management System.

The Peterborough Community Wastewater Management System (CWMS) was commissioned in October 2018 and continues to experience failures at the Waste Water Treatment Plant (WWTP) High Rate Algal Ponds (HRAP's) and also faults within the trenching and pipework in certain locations within the infrastructure installed throughout the township. The failures have been identified as construction faults that result in the HRAP's liner continuing to fail. Initial investigations determined the best course of rectification to consist of a reconstruction of the HRAP's at an estimated cost for up to an amount of \$4.5M.

Council has continued to liaise with the LGA CWMS Program to access funding via the CWMS Program, however at the reporting period Council has not received confirmation of funding, or part funding, from the CWMS Program to assist with the rectification of works and consequently has identified the required works as a contingent liability, due to the financial impact. A final report for consideration has been provided to the LGA and CWMS Program for consideration with a decision imminent. The reliance on this funding via the LGA and CWMS Program is due to the fact that the servicing of an additional loan for full or part funding associated with the rectification works, over and above the existing loans predominately used for the construction of the CMS, will negatively impact Councils financial position in particular the Operating Surplus Ratio and Net Financial Liabilities Ratio. Furthermore, the servicing costs associated with a potential rectification loan would have a profound effect on Councils operating position, which potentially could result in an increase of General and Service Rates or, a reduction in expenditure thus impacting on Councils service delivery standards to the community. With a decision imminent, this will allow the planning forward for the rectification works and any impacts on Councils financial position.

Risk to Future Borrowing Capacity

The District Council of Peterborough expects to experience cash shortages from time to time, that will make achieving payroll and/or other operational payments within its cash position difficult. Council has applied to the Local Government Finance Authority (LGFA) seeking a line of credit (Cash Advance Debenture or CAD) to be available if required. The LGFA has informed Council that due to our challenging financial position, including out of date documents such as Asset Management Plans, Asset Revaluations and no current Long Term Financial Plan that a maximum of \$500,000 be made available, to be re-applied for every six (6) months. These tight and short terms demonstrate the difficulty Council has in meeting lending criteria.

On 11 December 2025, the LGFA confirmed with council the existing CAD would be extended until August 2026. Noting Council would need to maintain its ongoing commitment to financial sustainability, which may require Council to implement further austerity measures. Also, an updated Long Term Financial Plan outlining a clear pathway back to an operating surplus within a three to four year timeframe should be produced for 2026/27 in order to help secure future loans.

Note 16. Related party transactions

Notes to and forming part of the Financial Statements
for the year ended 30 June 2025

Note 16. Related party transactions (continued)

Key management personnel

Transactions with key management personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the *Local Government Act 1999*. In all, 14 persons were paid the following total compensation.

\$	2025	2024
The compensation paid to key management personnel comprises:		
Short-term employee benefits	812,925	482,365
Total	812,925	482,365

District Council of Peterborough Independent Auditor's Report

To the members of the District Council of Peterborough

Qualified Opinion

We have audited the accompanying financial report of the District Council of Peterborough (the Council), which comprises the statement of financial position as at 30 June 2025, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of the Flinders Ranges Council.

In our opinion, except for the effects of the matters described in the Basis for Opinion section, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2025, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, Local Government Act 1999 and Local Government (Financial Management) Regulations 2011.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (Including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

A comprehensive condition assessment and revaluation of Infrastructure and Community Wastewater Management System (CWMS) assets was not undertaken during the year as planned. A revaluation needs to be undertaken to confirm the written down replacement cost and the depreciation expense.

Council's responsibility for the financial report

Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 and for such internal control as Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Ian G McDonald FCA
Registered Company Auditor 16458

Signed at Grange, 10 February 2026

Independent Assurance Report on the Internal Controls of the District Council of Peterborough

We have audited the compliance of the District Council of Peterborough (Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2024 to 30 June 2025 have been conducted properly and in accordance with law.

Qualified Opinion

In our opinion, except for the possible effects on the Internal Controls of the matter referred to in the Basis for Opinion section the Council has complied, in all material respects, with *Section 125* of the *Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2024 to 30 June 2025.

Basis for Opinion

For the audit of the Council we have maintained our independence in accordance with the relevant requirements of APES 110 Section 290. We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our interim audit management letter dated the 11th April 2025 was not addressed by the Audit Committee prior to the end of the financial year.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129* of the *Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Inherent Limitations

Due to the inherent limitations of any compliance procedure, it is possible that fraud, error or non-compliance may occur and not be detected. A reasonable assurance engagement is not designed to detect all instances of non-compliance with *Section 125* of the *Local Government Act 1999* in relation to the Internal Controls specified above, as the engagement is not performed continuously throughout the period and the procedures performed in respect of compliance with *Section 125* of the *Local Government Act 1999* in relation to the Internal Controls specified above are undertaken on a test basis.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125* of the *Local Government Act 1999* in relation to Internal Controls to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 125* of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable *Australian Standards on Assurance Engagements ASAE 3100 Compliance Engagements*, issued by the *Australian Auditing and Assurance Standards Board*, in order to state whether, in all material respects, the Council has complied with *Section 125* of the *Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2022 to 30 June 2024. *ASAE 3100* also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis based on the assessed risks.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Ian G McDonald FCA

Chartered Accountant

Registered Company Auditor 16458

Signed at Grange, 10 February 2026



General Purpose Financial Statements

for the year ended 30 June 2025

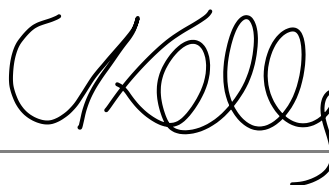
Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of District Council of Peterborough for the year ended 30 June 2025, the Council's Auditor, Ian G McDonald FCA has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Kristen Clark
A/Chief Executive Officer



Chris Kelly
Presiding Member, Audit and Risk Committee

Date: 16 December 2026

District Council of Peterborough

Annual Financial Statement

For the year ended 30 June 2025

Audit Certificate of Audit Independence

We confirm that, for the audit of the financial statements of the District Council of Peterborough for the year ended 30 June 2025, we have maintained our independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Ian G McDonald FCA

Date: 26 November 2025

Flinders Regional Assessment Panel

Annual Report – 2024 – 2025.

The Flinders Regional Assessment Panel (FRAP) Terms of Reference at Clause 8 requires the Assessment Manager to present an annual report detailing the FRAP's activities to each of the Councils before 30 November each year. This report provides details of the activities of the FRAP from 1 July 2024 to 30 June 2025.

Panel Meetings

The FRAP met on 1 occasion during 2024-25, considering 2 development application reports for decision.

Of the 2 development application reports presented for decision, 1 application was approved, and 1 application was refused by the FRAP. No applications were withdrawn from consideration nor did the FRAP defer the hearing of any applications for decision during this period. A hearing of representations was held at 1 meeting in respect of an application.

Matters addressed by the Panel included:

- An application for the keeping of non-domestic animals at Orroroo which was the subject of representations.
- A very large domestic shed at Peterborough.

FRAP Membership

The FRAP membership for 2024-25 comprised as follows:

Independent members (as of 30 June 2025): Shanti Ditter (Presiding Member) and John Brak. Council Member, Col Parkyn, Orroroo Carrieton Council.

Meeting Attendance

Member	Meetings Attended (3 held)
Shanti Ditter	1
John Brak	1
Col Parkyn	1

No conflict-of-interest declarations were received by members at any of the meetings held.

Matters addressed by the Panel included:

- An application for the keeping of non-domestic animals at Orroroo which was the subject of representations which was approved.
- A very large domestic shed at Peterborough which was refused.

Review of Assessment Managers Decision

An Application to Assessment Panel for Review of Assessment Manager's Decision is an approved form for the purposes of section 202(1)(b)(i)(A) of the *Planning, Development and Infrastructure Act 2016* and regulation 116 of the *Planning, Development and Infrastructure (General) Regulations 2017*.

An applicant may, in a case where their development application was made to an Assessment Manager acting as a relevant authority, apply to the relevant Assessment Panel for a review of a prescribed matter after the decision has

been made. After making an application, a person who is dissatisfied with the outcome of the review may appeal to the Court against a decision of the assessment panel on the review.

In the 2024-25 financial year, no application was made for the FRAP to review a decision made by the Assessment Manager decision.

Court Appeals

No appeals were lodged with the ERD Court in relation to any matters.

General Comments

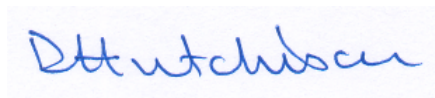
During the 2024-2025 financial year period, the Regional Assessment Manager role was held by myself, David Hutchison

In the 2024-2025 financial year period, the FRAP has only considered applications lodged under the *Planning, Development and Infrastructure Act 2016*. Of the 2 applications presented to the FRAP for decision, the FRAP supported and endorsed the recommendation of the Assessment Manager on both occasions.

The Panel continues to meet on an as needs basis with an average of 1 meeting per year.

As the Assessment Manager I continue to support, advise and coordinate the work of the FRAP but am also responsible for the assessment of all planning applications within the four constituent Councils as a decision authority in my own right and as delegated by the Panel and relevant Council.

I present this report to the Councils for their information.



David Hutchison

Assessment Manager

12/11/25



Annual Report

Northern & Yorke Local Government Association

2024-2025

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority and continues in existence as a regional subsidiary of the Local Government Act 1999. In 2024 the Central Local Government Region of South Australia adopted the trading name of Northern and Yorke Local Government Association (N&YLGA) to which it is now referred.

The Northern and Yorke Local Government Association (N&YLGA)

Charter Clause 6.3 Annual Report

- 6.3.1 The N&YLGA must each year, produce an Annual Report summarising the activities, achievements and financial performance of the N&YLGA for the preceding financial year.
- 6.3.2 The Annual Report must incorporate the audited financial statements of the N&YLGA for the relevant financial year.
- 6.3.3 The Annual Report must be provided to the Constituent Councils by 30th September each year. The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority.

Contact details:

Address: PO Box 39, Bridgewater SA 5155

0403 008 331

Telephone:

ceo@nylga.sa.gov.au

Email:

<https://nylga.sa.gov.au/>

Website:





Board of Management

Council	Delegate Member
Adelaide Plains Council	Mayor Mark Wasley
Barunga West Council	Mayor Leonie Kerley
Clare and Gilbert Valleys Council	Mayor Allan Aughey OAM
Copper Coast Council	Mayor Roslyn Talbot
District Council of Mount Remarkable	Mayor Stephen McCarthy
District Council of Orroroo Carrieton	Mayor Grant Chapman
District Council of Peterborough	Mayor Ruth Whittle OAM
Light Regional Council	Mayor Bill O'Brien (resigned), Acting Mayor Michael Phillips-Ryder; and new Mayor Bill Close
Northern Areas Council	Mayor Sue Scarman
Port Pirie Regional Council	Mayor Leon Stephens
Regional Council of Goyder	Mayor Bill Gebhardt
The Barossa Council	Mayor Michael (Bim) Lange OAM
The Flinders Ranges Council	Mayor Ken Anderson
Wakefield Regional Council	Mayor Rodney Reid
Yorke Peninsula Council	Mayor Darren Braund (resigned) and Acting Mayor Richard Carruthers

Office Bearers for 2024-2025

N&YLGA Chairman	Mayor Rodney Reid
Deputy Chairs	Mayor Ken Anderson Mayor Roslyn Talbot
South Australian Regional Organisation of Councils (SAROC)	Mayor Rodney Reid Mayor Roslyn Talbot
N&YLGA Chief Executive Officer	Mr Simon Millcock (June 2024-November 2025); Mrs Bridget Ransome (November 2024 to June 2025)
Auditor	ATA Audits



The following meetings of the Board of Management were held during the 2024-2025 year

N&YLGA Board Meetings	30 th August 2024 (including AGM) 29 th November 2024 9 th December 2024 (Special Meeting) 21 st February 2025 6 th June 2025	Clare & Gilbert Valleys Copper Coast Online Adelaide Plains Orroroo Carrieton
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There were four advisory committees in 2024-2025

Audit & Risk Committee	20 th August 2024 19 th November 2024 17 th February 2025 22 nd May 2025 28 th May 2025
Road Transport & Infrastructure Advisory Committee	6 th August 2024 22 nd April 2025
CWMS Advisory Committee	12 th August 2025
Waste Management Advisory Committee	A meeting was arranged, but there was insufficient quorum to proceed.

All agendas and minutes from the Board meetings and these committees are published in the N&YLGA website at this location: <https://nylga.sa.gov.au/>

All advisory committee minutes were provided with the agendas to the Northern & Yorke LGA board meetings.

The constituent councils during the year are provided with Board Agendas, Minutes, Annual Reports, Business Plan, Budget, Financial Reports and any other required documents.





COMMITTEE	MEMBERS
Audit & Risk Management Committee	Stephen Rufus, CEO (Chair) Mayor Rodney Reid Mayor Stephen McCarthy Mayor Ken Anderson Ian McDonald (Independent Member)
Executive Committee	Mayor Rodney Reid (Chair) Mayor Roslyn Talbot Mayor Ken Anderson Paul Simpson, CEO Barunga West
Road Transport & Infrastructure Advisory Committee	Mayor Leon Stephens (Port Pirie) Lee Wallis (Goyder) Steve Kaesler (Barossa) Tim Neumann (Copper Coast) Andre Kompler (Yorke Peninsula) Russell Troupe (Department for Infrastructure and Transport) Daniel Willson (RDA Yorke and Mid North) Stuart Roberts (Wakefield) Mitchell Foote (Flinders Ranges) Scott Reid (Northern Areas)
Community Wastewater and Management Advisory Committee	Mayor Leon Stephens (Pirie) Gary Easthope (Clare and Gilbert Valleys) Grant Smith (Yorke Peninsula) Nathan Berry (Light) Kirsty Morgan (Wakefield)
Waste Management Advisory Committee	Mayor Mark Wasley (Adelaide Plains) Simon Neumann (Copper Coast) Tom Jones (Adelaide Plains) Robyn Ridsdale (Barossa) Glen Growden (Wakefield) Andrew Kompler (Yorke Peninsula) Megan Renzella (Light)

CHAIRMAN'S REPORT

MAYOR RODNEY REID

The 2024-2025 year has seen many changes.

Simon Millcock had been our Chief Executive Officer of Legatus/N&YLGA for several years. It was a decision of the board not to renew his contract but encouraged him to apply for the position. Simon chose not to apply.

I thank Simon for his contribution to the organisation.

In October 2024 N&YLGA appointed our new Chief Executive Officer, Bridget Ransome, who commenced in November. Bridget has spent time addressing the need to update the organisation's records and there were many issues with the bank but hopefully these have all been sorted. She methodically tackles everything we ask her to attend to.

I am pleased to say that Bridget has made herself available for all council's Mayors/Chief Executive Officers to gain an understanding of what priorities each council may have within the group. She has also built relationships with Chief Executive Officers of other Regional Local Government Association (LGA) groups.

Bridget is working with two RDAs and the Landscape Board as part of the Regional Alliance.

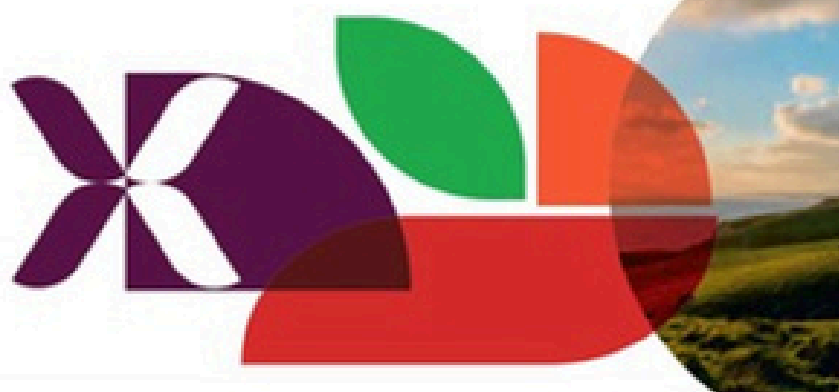
Colin Davies had supported the N&YLGA as a finance contractor. In April/May 2025 Colin resigned from his finance officer role. I thank Colin for his handling of the finances since taking them on from Flinders Council staff.

At the same time that Colin resigned I was made aware that the LGA SA may be considering handling the Limestone Coast LGA finances from July. Bridget and I spoke with senior staff at the LGA SA and then, endorsed by the board we entered into a trial with LGA SA managing the N&YLGA finances until June 2026. So far this is working well and as can be seen in the reports it is meeting our financial reporting needs

This year within N&YLGA we saw two Mayors, Bill O'Brien, Mayor of Light Council and Darren Braund, Mayor of Yorke Peninsula Council, resign from their positions.

I have always appreciated Bill's knowledge of decisions made by Legatus and N&YLGA. For many years he was a Deputy Chairperson, and I do miss my conversations with Bill.

Darren brought great wisdom and a willingness to contribute as needed to our meetings. I valued his support of me taking on the Chairperson's role.



Many CEOs have resigned from councils within our region requiring councils to have interim and or acting CEOs. I have always advocated for CEO's being present in our discussions and listening to our decision-making at N&YLGA meetings. They often need to act upon them. Various CEOs have sat on our advisory committees as well.

Regardless of the time span that you have been at a council in the N&YLGA I thank you for your contributions, knowledge sharing and follow up as required. Our advisory committees provide local knowledge and expertise.

Mayors Roslyn Talbot and Ken Anderson are the current deputy chairpersons and are twelve months into their two-year appointments. We have had many Executive meetings throughout the year, and CEO Paul Simpson has also been part of this. Sharing thoughts and ideas makes my role easier and has greatly influenced our board meeting agendas.

Bridget has met all our local MPs both State and Federal. She has also interacted with many others. Bridget and I sat in the Gallery of the Legislative Council to listen to the bill presented by Hon Frank Pangallo MP, regarding the rating of sites involved with electricity generation. Bridget presented to the Country Cabinet held at Mallala on behalf of the N&YLGA in March of this year.

I have represented N&YLGA at Regional Alliance Meetings and attended functions hosted by Landscape SA, RDA and/or local councils.

This year Mayor Talbot and I have been the SAROC representatives for fourteen of our councils and Mayor Stephens has represented Port Pirie Council through the Spencer Gulf Cities group. SAROC has also had a year of changes with their terms of reference and procedures experiencing an ongoing review.

I maybe your chairperson, but the success of the N&YLGA is built on the support and encouragement we offer each other as Mayors and staff of neighbouring councils. In our major review of the organisation, we believed that having fifteen councils as one voice when needed makes us very influential in the local government sector in South Australia.

I am humbled by your patience and support personally for me throughout 2024-2025 and look forward to leading N&YLGA to greater sharing and building of our region in the 2025-2026 year.



29th August 2025
Mayor Rodney Reid
Chairperson
Northern and Yorke Local Government Association

NYLGA
NORTHERN & YORKE
LOCAL GOVERNMENT ASSOCIATION





CEOs REPORT

BRIDGET RANSOME

I commenced in the role of Chief Executive Officer on 25th November 2024, excited to be taking on a new opportunity and also returning to local government after a four-year absence.

I am grateful to Simon Millcock the previous CEO for a hand over period in the initial first three weeks of the role.

I cannot report on the months July – November 2024 for the period that Simon was CEO, except to list some of the activities that were undertaken during this period:

2024	Activity	Organisation/Comment
July	Regional LGA grants proposal	Covering 2024-25 period
	Tourism Forum	UniSA
	Regional Roads Forum	Melrose
	SAROC Meeting	LGA
	Standing Committee on Regional Infrastructure and Transport	LGA
	CWMS	Discussion
	Lifeline	Volunteer Australia
	Road Transport & Infrastructure Advisory Discussion	N&YLGA
August	Lifeline	Volunteer Australia
	Road Transport & Infrastructure Advisory Meeting	N&YLGA
	SA Community Foundation Initiative	The Healthy Collective
	Audit & Risk Management Committee	N&YLGA
	Regional Development Funding opportunities	UniSA
	AGM	N&YLGA
September	SAROC	LGA
	Roads and Waste Committee	N&YLGA
	Regional LGAs	Get together
	SA Suicide Prevention Council	Port Pirie
October	Executive Committee	N&YLGA
	Climate Risk Community of Practice	LGA
	Suicide Prevention	Conversations
	SA, NT, WA Regional CoP	Climate Change
	Community Resilience	Northern & Yorke
	CWMS Project Discussion	N&YLGA
	Special Meeting	N&YLGA
November	Agenda Ordinary Meeting	N&YLGA
	Audit & Risk Management Committee	N&YLGA
	Executive Meeting	N&YLGA
	Tourism Symposium	UniSA
	LGA AGM	LGA

In my first week as CEO, I attended the November Board meeting of the Northern & Yorke LGA and met the mayors of the fifteen councils, and some of the CEOs and invited guests that were in attendance.

To understand the requirements of the role I was advised to follow the *Annual Business Plan* document, which has helped me to organise priorities for the association. I offer these in key headings within this report.

Advocacy Plan

The first time I organised a board meeting for N&YLGA was the February 2025 meeting. Directly following the formalities of the meeting, we held an advocacy workshop with members. This workshop identified the following as most important to the councils at that time:

- Water (connectivity/access, especially for new housing developments)
- Childcare
- Health Services
- Roads and Transport
- Cost shifting.

I was also advised that the previous CEO conducted a member survey in August 2024 and the results of this survey also helped in understanding as to those items considered to be most important to the region from an advocacy perspective. As well as the above-mentioned items, other issues include:

- Regional high-speed broadband access
- Housing
- Local Government legal fees
- Rating Equity – Power Generators
- Centralised Model of Mental Health Service delivery
- Increased Commonwealth assistance grants
- The removal of barriers to State and Federal grant programs
- Increased funding for tourism and promotion of the region
- Increased funding for regional waste infrastructure.

These items have been summarised in further detail about each issue in the *N&YLGA Advocacy Plan*, which I presented to the board at its June 2025 meeting, and which was subsequently endorsed at that meeting.



Prior to the June meeting I also presented key issues at the Premier's Country Cabinet in March 2025 and received a favourable response from the Premier.

During the first 3-6 months in the role of CEO I also met with most of the member council Mayors and CEOs; members of the Flinders Alliance; and Members of Parliament for the Northern and Yorke region.

I also attended the ALGA Conference in June 2025 in Canberra, which gave me great insight into the issues impacting local government councils across Australia. During the conference I also attended a briefing with the Federal Minister for Local Government Hon Kristy McBain MP.

2025-26 Annual Business Plan

A requirement of the CEO role is to review and update the *Annual Business Plan* for N&YLGA. The review is conducted annually at the completion of the financial year.

This review included an update on the finances, after a budget review which I carried out in preparation for the February 2025 Board meeting, and which was endorsed by the board at that meeting.

The *Annual Business Plan 2025-2026* guides the priorities of the association over a rolling 4-year period, and this replaces the need for a long-term financial plan. The plan was approved by the board at the 6th June 2025 Ordinary meeting.

Board Meetings

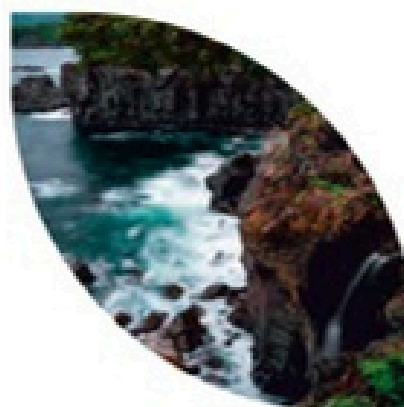
I have attended and arranged the board papers for the following Ordinary Meetings of the association since I commenced in the role of CEO:

- 25th November 2024 (Copper Coast as an observer)
- 21st February 2025 (Adelaide Plains)
- 6th June 2025 (Orroroo Carrieton)

At the February meeting, I arranged three presentations as follows:

- Childcare Model, Michael French
- Equip Psychological Well-being program for regional communities, Dr Amanda Taylor, University of Adelaide
- 2025 Small Town Re-invention Conference, Hon Tony Piccolo MP.

As a result of the presentations, Orroroo Carrieton Council agreed to participate in the Equip program; and the Board approved N&YLGA sponsoring the 2025 Small Town Re-Invention Conference.



At the June meeting, I arranged the following presentations:

- Tom Venning (Liberal for Grey)
- Heather Holmes-Ross (President, LGA)
- Tim Viner-Smith (HDS Consulting, Road Transport Plan Update).

Communications Plan

I prepared and presented a Communications Plan for the N&YLGA which was endorsed at the June 2025 Board Meeting.

The plan was put together after reviewing the current website of N&YLGA, social media and general communications profile. The emphasis of the plan going forward is to lift the profile of the association to ensure visibility to state and federal government agencies, and to be the point of attraction into the region for on-going engagement.

I have commenced implementing the plan and can advise the following:

- A new logo brand was approved at the June board meeting and has started to be implemented across documents and reports
- Work will commence on the updating of the internal file structure of the organisation in September 2025
- IT services have been consolidated into one location out of Clare
- Meetings have been conducted with a web designer in relation to building a new website
- Social media is on-going utilising the new brand.

Financial Services

In March 2025 I initiated a review of the finances in consultation with the Chairman N&YLGA and the Chair of the Audit & Risk Management Committee.

The financial services of N&YLGA had not been reviewed for several years, and so it was timely to initiate this, and to implement more rigour around the financial controls of the association.

As a result of the review the existing contractor, Colin Davies, chose to resign and negotiations were then undertaken with LGA to provide financial services going forward. LGA has been providing services since May 2025 and it was negotiated as a 12-month initial contract, which is working very well at this time; and has seen all financial reporting streamlined to a more user-friendly format.

At the time of updating the financial services provider, all signatories at bank were also updated.



Also, in preparing the paperwork for the first Audit & Risk Committee meeting I noticed that although the Board had approved the appointment of a new Auditor, it had not been progressed. This has now been rectified, with ATA Audits confirmed and on board as the new auditor. The auditor has prepared the financials for the August 2025 AGM, with no issues apparent in financial operation at this time.

IT Services

The IT contractor for the association decided to move his business activities away from the type of services offered to N&YLGA.

As a result of this, I consolidated N&YLGA's IT based services to Honeycomb Design located in Clare. Honeycomb currently support our website and provides adhoc design services as required.

With the changeover it has been identified that N&YLGA is currently holding a number of licences that are considered unnecessary, and I am working with them to streamline our operations in this regard.

Policies and Procedures

The policies and procedures of N&YLGA have not been reviewed for several years. I am currently reviewing and updating these policies, and they will be presented at forthcoming board meetings for review and ratification by the board.

Road Transport and Infrastructure Advisory Committee

The Road Transport and Infrastructure Advisory Committee (RTIAC) met on 22nd April 2025. At this meeting we conducted the scoring of the SLRP applications received from N&YLGA councils. I wrote up supporting notes from this meeting and then worked with Tim Viner-Smith of HDS Consulting to refine the grant applications.

I was pleased to be advised that N&YLGA were awarded all 6 projects submitted under the SLRP this year as follows:



Road	SLRP Funding	Priority Score
North Coast Road Stage 3 Pt Turton Yorke Peninsula Council	\$1,460,000	1
Bethel Road Stage 2 Light Regional Council	\$1,333,000	2
College Road Light Regional Council	\$1,333,000	3
Hart Road Adelaide Plains Council	\$ 559,667	4
Vandeleur Road Clare & Gilbert Valleys Council	\$1,080,000	5
Bruce Road Clare & Gilbert Valleys Council	\$ 736,000	6
TOTAL FUNDING APPLICATIONS	\$6,501,667	

N&YLGA will shortly be invoicing the councils that were successful at 0.64% of each grant, in return for the association's scoring and support of submissions and advice supplied by HDS Consulting.

I continue to liaise with Tim Viner-Smith on the review of the Road Transport Plan for the Northern & Yorke region.

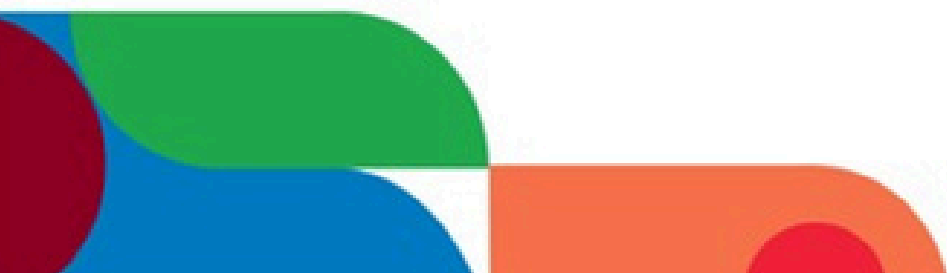
Community Wastewater Management Scheme (CWMS)

I inherited a CWMS project from the previous CEO entitled: *Climate Resilience Community Wastewater Management System Through Data Driven Awareness and Connectivity for Regional SA Communities*.

I attended a briefing for this project at Mawson Lakes with the project team, and from there I progressed discussions with Mt Remarkable Council, and they agreed to be one of the councils participating in the study.

I have contacted the previous members of the CWMS Committee for N&YLGA and have received mixed reactions as to the need and purpose of the group. Some members feel it is no longer required, whilst others have indicated that it would be important to continue with this committee. I arranged a meeting on 12th August 2025, and some members attended including David Eggers of the LGA. It was a good robust discussion, and I will be progressing some items in relation to CWMS training at the local officer level in councils, due to the outcomes of this meeting.

Since I commenced in my role, I have had regular meetings with David Eggers and will continue to ensure that the N&YLGAs CWMS committee continues to meet on a regular basis.



Governance

I continue to action all of the relevant administrative duties attached to preparing agendas, minutes and correspondence, including guest presenters in relation to N&YLGA meetings, which include:

- Board meetings
- Audit & Risk Committee
- CWMS Committee
- Road Transport & Infrastructure Advisory Committee
- Executive Committee
- Waste Management Advisory Committee.

These committees met as follows during the 2024-2025 financial year:

N&YLGA Board Meetings	30 th August 2024 (including AGM) 29 th November 2024 9 th December 2024 (Special Meeting) 21 st February 2025 6 th June 2025
Audit & Risk Committee	20 th August 2024 19 th November 2024 17 th February 2025 22 nd May 2025 28 th May 2025 (online)
Executive Committee	22 nd August 2024 1 st October 2024 19 th November 2024 14 th February 2025 30 th May 2025
Road Transport & Infrastructure Advisory Committee	6 th August 2024 22 nd April 2025
CWMS Advisory Committee	12 th August 2025
Waste Management Advisory Committee	A meeting was arranged, but there was insufficient quorum to proceed.

SAROC

I have provided regular reports on time prior to each SAROC Meeting. Reports include a summary of the regional priorities, activities and initiatives being carried out by N&YLGA.





Regional Alliance

I am a member of the Regional Alliance, and I organised the June meeting, as this activity rotates amongst regular participants.

I have been working with alliance members on a range of initiatives including:

- Drought (allocation of priorities for the \$300k provided to the region for activities beyond the \$55m provided by the State Government) – as per initiatives listed in the Regional Drought Resilience Plan
- Joint submission on the Draft Yorke Peninsula and Mid North Regional Plan
- RAA Mid-North Regional Road Assessment project
- Business Mentoring program in collaboration with Honeycomb Design, Clare.

Other items

Media Training: I recently organised media training for some Mayors and CEOs within the Northern & Yorke region.

The media training was presented by journalist and media personality Graeme Goodings, along with his cameraman David Hales. Participants presented both to camera and were also mock interviewed on a relevant issue during the training.

All participants have been sent personalised feedback from Graeme Goodings upon completion of the training.

Campaign Monitor: I have implemented an electronic e:newsletter to keep in touch with member councils and regional stakeholders and to inform them of both N&YLGA initiatives and activities; and other types of opportunities that may be beneficial to the region. I have received very positive feedback about the electronic e:newsletter and continue to send them out on a monthly basis.

2025 Small Town Reinvention Conference: I have met with the organiser, Peter Kenyon of the Bank of I.D.E.A.S. Northern & Yorke have also undertaken a silver sponsorship of the event which is being held in Kapunda this September.

I have been asked to MC one of the days of the conference and ensured that our logo is being featured on all promotional materials.

Five Nations Board: N&YLGA contributes financially to support the Five Nations Landscape Board. Members of the Regional Alliance have all committed to providing funding in support of the board. We were invoiced to contribute \$3,000 on an annual basis and when I went back over the minutes, I noticed all other agencies were contributing \$2,000 per annum. After following this up I managed to have our contribution reduced to \$2,000 per annum.

I have also written to each of the Indigenous leaders within the Five Nations Board confirming our support and inviting them to present at a forthcoming N&YLGA Board meeting.

Other Regional LGAs: I have been connecting with the other CEOs of regional LGAs as there are a number of new appointments. We regularly connect to share challenges, information and any issues. This has been a very helpful group for me as a relatively new CEO to the association.

Grants: Regional LGAs are provided with \$40,000 from the LGA each year to progress regional initiatives. I have reported on the previous projects that were implemented by the previous CEO to finalise the acquittal process for the 2024-25 grant period.

I have submitted grant requirements for the 2025-2026 period with the following projects:

- Waste Management webinar series for council staff
- Get Home Safe Foundation road safety project for Flinders Ranges Council
- Community Plans for 4 townships impacted by Algal Bloom in the Yorke Peninsula council area.

In addition to the above grant, I have also secured the following:

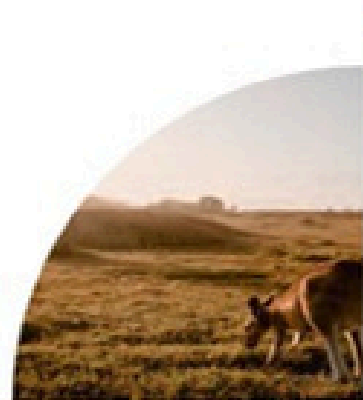
- \$47,300 for business mentoring for drought impacted businesses
- \$38,500 for Stage 2 of the Desert Childcare Advocacy Project
- \$11,000 for business mentoring for businesses impacted by the Golden North closure in the Northern Areas Council.

Climate Change Adaptation Plan: This is regularly discussed in Regional Alliance Meetings. I am also a member of the LGAs RCP Climate group that meets online to share ideas and initiatives.

I attended the LGAs Climate Ready Regions Workshop in Clare and agreed to liaise with the LGA on initiatives emanating from this project on behalf of councils in the Northern & Yorke region.

I introduced the Equip project to the region and this will deliver climate adaptation on the ground in the local community of Orroroo Carrieton. I also continue to manage the Community Disaster Prep website which is under the N&YLGA responsibility. Link: [Home - Preparing your community for disasters & emergencies](#)

Waste and Resource Recovery Strategy and a Waste Management Action Plan: I have met with the CEO of KESAB to discuss regional initiatives around waste management, and this has led to the potential funding of the Waste Management webinar series for council staff.



The Waste Management Strategy 2021-2026 for the region is also due to be updated. I have met with Rawtec consultants as the previous consultants employed to produce the strategy, and they have submitted a proposal to conduct the review by 2026.

Internal operating environment: I inherited quite a mess in relation to the internal workings of the N&YLGA. Documentation has been difficult to locate if at all. This has required me to spend quite a lot of time trying to locate information so I can determine what has been actioned, missed or requires follow up.

In addition to this, the invoicing by external contractors had been left to expand without any checks and balances in place. Some of the invoices I have received since I commenced have been excessive and I have had to go back to query the services provided and the rates charged, which has resulted in some savings.

Procedural Document: As I had limited time with the previous CEO during the handover period. There were many parts of N&YLGA that I was not made aware of; there are also no procedural guidelines on any aspect of the operation of N&YLGA. This is a serious fault that I am now in the process of rectifying. As internal procedures start to settle, I will be producing a complete procedural manual for the association, covering all aspects of its operation and this will include updating all policies and procedures.

Conclusion: I would like to thank all Mayors and CEOs within the Northern and Yorke region and also representatives of regional stakeholder organisations that have made me welcome and also continue to support me in my role as CEO. I would particularly like to thank the Chairman, Mayor Reid for his continued support, advice and direction and also Stephen Rufus, Chair of the Audit & Risk Management Committee for his guidance and support especially with the financial transition side of the association's activities these past 8 months.



29th August 2025

Bridget Ransome

Chief Executive Officer

Northern and Yorke Local Government Association

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AUDIT & RISK MANAGEMENT COMMITTEE

CHAIR, STEPHEN RUFUS

It gives me great pleasure to present this report to the Board of the Northern and Yorke LGA AGM on the activities of the Audit and Risk Management Committee for the 2024-2025 year, and I thank the Board for my continued appointment to the position of Chair.

The Committee has met on the following occasions during the year with all members being active during the year:

- 20th August 2024
- 19th November 2024
- 17th February 2025
- 22nd May 2025
- 28th May 2025.

With the transition of the appointment of the new Chief Executive Officer, the Committee has overseen a number of changes, including a revised banking process and change in signatories, and financial services provider to a shared service model provided by the LGA.

These changes have incorporated a review of the financial reporting to the Committee and the Board that addresses previous concerns raised by Member Councils with the complexity of the reporting.

Furthermore, the change in financial service provider has improved efficiency in the financial management of the organisation, with open reporting and accountability that is reassuring for the Committee.

A concern is raised with the membership of the Committee and that a vacancy remains for an appointment of another CEO from a Member Council, which in my view, requires the attention of the Board. I therefore encourage my fellow CEOs to consider nominating for the vacant position to be a part of the Committee.

I take this opportunity to thank the previous CEO Simon Millcock for his reporting and interaction with the Committee and the financial services provided by Colin Davies.

In closing, it has been a pleasure to work with the CEO Bridget Ransome in the role and to work through the challenges and changes to the financial system of the organisation, and I look forward to this ongoing professional relationship and conduct that Bridget brings to the role.



29th August 2025

Stephen Rufus

Chair

Northern and Yorke Local Government Association

NYLGA
NORTHERN & YORKE
LOCAL GOVERNMENT ASSOCIATION



This is a summary of activities undertaken, and recommendations made during 2024-2025.

The committee met as follows:

Audit & Risk Management Committee	20 th August 2024 19 th November 2024 17 th February 2025 22 nd May 2025 28 th May 2025 (online)
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COMMITTEE MEMBERS	NO. OF MEETINGS ATTENDED
Mayor Rodney Reid	5
Mayor Stephen McCarthy	6
Stephen Rufus (Chair)	6
Ian McDonald	6
Colin Davies	0

The following table sets out the principal issues addressed by the Committee for 2024-2025.

Principal Issues Examined	Comment
Audit Committee Chair and Members	Stephen Rufus continued as Chair and all members are serving within their 2-year tenure
Annual Financial Report	No issues, and a new auditor was appointed being ATA Audits and endorsed by the committee and the N&YLGA full Board. Noted the continued independence of the auditing process
Review of budget against actuals	Noted no issues and supported the allocation of the expenditure certified of carry over reserves and accumulated surplus for business plan and budgets
Review of work plan and internal controls	The provision of external financial services to the association was reviewed and a new provider endorsed being LGA Shared Services
Charter	No change to the Charter
Business, Budget and Strategic Plan	Monitored the 2024-2025 business plan and budget Noted, supported and provided input to the N&YLGA <i>Annual Business Plan 2025-2026</i> Simplified budget reporting
Equity/Reserves	Recommendations to the Board on the levels to be held and noted that they are in alignment with previous agreed levels.



**CENTRAL LOCAL
GOVERNMENT REGION**
of SA trading as

**Northern and Yorke Local
Government Association**

**Annual Financial
Statements**

For the financial year
01 July 2024 - 30 June 2025



NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

General Purpose Financial Reports for the year ended
30 June 2025

TABLE OF CONTENTS

Certification of Financial Statements	21
Principal Financial Statements	
Statement of Comprehensive Income	22
Statement of Financial Position	23
Statement of Changes in Equity	24
Statement of Cash Flows	25
Notes to, and forming part of, the Principal Financial Statements	
Note 1 - Significant Accounting Policies	26
Note 2 - Income	29
Note 3 - Expenses	30
Note 4 - Current Assets	31
Note 5 - Liabilities	32
Note 6 - Reserves	32
Note 7 - Reconciliation of Cash Flow Statement	33
Note 8 - Functions	34
Note 9 - Financial Indicators	35
Note 10 - Related Party Disclosures	36
Note 11 - Contingencies & Assets & Liabilities Not Recognised	37
Note 12 - Events Occurring After Reporting Date	37
Certification of Auditor Independence	38
Independent Auditor's Report	40

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th June 2025

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Northern and Yorke Local Government Association ('the Association') to certify the financial statements in their final form. In our opinion:

- The accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- The financial statements present a true and fair view of the Association's financial position at 30th June 2025 and the results of its operations and cash flows for the financial year.
- Internal controls implemented by the Association provide a reasonable assurance that the Group's financial records are complete, accurate and reliable and were effective throughout the financial year.
- The financial statements accurately reflect the Association's accounting and other records.



Bridget Ransome
CHIEF EXECUTIVE OFFICER
Date: 3rd September 2025



Mayor Rodney Reid
CHAIRMAN

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th June 2025

STATEMENT OF COMPREHENSIVE INCOME

	Note	2025 \$	2024 \$
INCOME			
Council Contributions	2	251,182	237,615
Grants, subsidies and contributions	2	70,000	107,400
Investment Income	2	25,837	27,731
Other income	2	450	7,211
Total Income		347,469	379,957
EXPENSES			
Employee Costs	3	186,190	239,291
Materials, Contracts & Other Expenses	3	112,100	188,815
Depreciation, amortisation & impairment	3	3,721	2,500
Total Expenses		302,011	430,606
Operating Surplus / (Deficit)		45,458	(50,649)
Other Comprehensive Income		-	-
Net Surplus / (Deficit)		45,458	(50,649)
TOTAL COMPREHENSIVE INCOME / (LOSS)		45,458	(50,649)

This statement is to be read in conjunction with the attached Notes

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF FINANCIAL POSITION as at 30th June 2025

	Note	2025 \$	2024 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	433,856	486,022
Trade and other receivables	4	34,503	1,791
Total Current Assets		468,359	487,813
Non-current assets			
Property, plant and equipment		44,072	10,000
Total Non-Current Assets		44,072	10,000
TOTAL ASSETS		512,431	497,813
LIABILITIES			
Current liabilities			
Trade and other payables	5	8,971	8,469
Provisions	5	8,819	-
Total Current Liabilities		17,790	8,469
Non-current liabilities			
Provisions		-	40,161
Total Non-Current Liabilities		-	40,161
TOTAL LIABILITIES		17,790	48,630
NET ASSETS		494,642	449,183
EQUITY			
Accumulated Surplus		224,872	179,413
Other Reserves	6	269,770	269,770
TOTAL EQUITY		494,642	449,183

This statement is to be read in conjunction with the attached Notes

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CHANGES IN EQUITY for the year ended 30th June 2025

2025	Notes	Accumulated Surplus \$	Other Reserves \$	TOTAL EQUITY \$
Balance at end of previous reporting period		179,413	269,770	449,183
Net Surplus for Year		45,458		45,458
Other Comprehensive Income				-
Transfers between reserves		-	-	-
Balance at end of period		224,872	269,770	494,641

2024				
Balance at end of previous reporting period		230,062	269,770	499,831
Net Deficit for Year		(50,649)	-	(50,649)
Other Comprehensive Income		-	-	-
Transfers between reserves				-
Balance at end of period		179,413	269,770	449,182

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CASH FLOWS for the year ended 30th June 2025

	Note	2025 \$	2024 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Council Contributions		251,082	237,615
Investment receipts		26,226	27,731
Grants utilised for operating purpose		44,000	196,708
Reimbursement			
Other Revenues		450	7,211
Payments			
Employee Costs		(219,831)	(234,009)
Materials, contracts & other expenses		(116,299)	(254,383)
Finance Payments			
Net Cash used in Operating Activities		(14,372)	(19,127)
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Amounts specifically for new or upgraded assets		-	-
Sale of replaced assets			
Payments			
Expenditure on renewal/replacement of assets		(37,793)	909
Expenditure on new/upgraded assets			
Purchase of investment securities		-	-
Net purchase of investment securities		-	-
Development of real estate for sale		-	-
Loan Made to community groups		-	-
Capital contributed to equity accounted Council businesses		-	-
Net Cash used in Investing Activities		(37,793)	909
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts		-	-
Payments		-	-
Net Cash provided by (or used in) Financing Activities		-	-
Net cash increase / (decrease) in cash held		(52,165)	(18,218)
Cash and cash equivalents at beginning of period	7	486,022	504,240
Cash and cash equivalents at end of period		433,856	486,022

This statement is to be read in conjunction with the attached Notes

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES to and FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of Preparation

This general-purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying the Association's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

1.1 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.2 The Local Government Reporting Entity

The Northern and Yorke Local Government Association ('the Association') is a regional subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999.

The Constituent Councils are:

- | | |
|--------------------------------------|--|
| 1. The Barossa Council | 2. District Council of Mount Remarkable |
| 3. Barunga West Council | 4. Northern Areas Council |
| 5. Clare and Gilbert Valleys Council | 6. District Council of Orroroo/Carrieton |
| 7. Copper Coast Council | 8. District Council of Peterborough |
| 9. The Flinders Ranges Council | 10. Port Pirie Regional Council |
| 11. Regional Council of Goyder | 12. Wakefield Regional Council |
| 13. Light Regional Council | 14. Yorke Peninsula Council |
| 15. Adelaide Plains Council. | |

All funds received and expended by the Association have been included in the Financial Statements forming part of this Financial Report.

1.3 Income recognition

The Association recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate. In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on:

The consideration to which the Association expects to be entitled in a contract with a customer. In other cases, AASB 1058 applies when the Association enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the Association.

1.4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Association's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

1.5 Vehicles & Contents

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held 'ready for use.' All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Association for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

Contents	\$2,000
Motor Vehicles	\$5,000

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Association, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually. Major depreciation periods for each class of asset are shown below.

Contents	1 to 5 years
Motor Vehicles	3 to 5 years

1.6 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts (other than grants) received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

1.7 Provisions

Salaries, Wages & Compensated Absences

The Association has 0.8 FTE employees as at 30th June 2025, a Chief Executive Officer. Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll-based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll-based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government 10-year bond rates.

No accrual is made for sick leave as the Association's experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

1.8 Superannuation

The Association contributes the statutory 11.5% SGC superannuation to the nominated superannuation funds for all staff. This will increase to 12% for the 2025-26 financial year.

1.9 GST Implications

In accordance with UIG Abstract 1031 'Accounting for the Goods & Services Tax:'

- Ø Receivables and Creditors include GST receivable and payable.
- Ø Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Ø Non-current assets and capital expenditures include GST net of any recoupment.
- Ø Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

1.10 New Accounting Standards

No new accounting standards were applied by the Association during the financial year. The Association has not elected to early adopt any new accounting standards, interpretations or amendments which are not yet effective.

1.11 Economic Dependencies

The Association is aware of its current dependence on Grants Revenue received from the Commonwealth Government, State Government and the Local Government Association for the ongoing operations of the Association. Should the Association not secure funding or a significantly reduced level of funding in future years, it may impact on the ability of the Association to continue operating as a going concern.

1.12 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

1.13 Comparative Information

During the financial year, the Association has reviewed the allocation and classification of some transactions which have been updated in the comparative information presented. Changes in classification have resulted in no change to the previously reported financial performance and position of the Association.

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 2 - INCOME

	2025	2024
	\$	\$
COUNCIL CONTRIBUTIONS		
General Contribution	201,091	191,325
Other Council Contributions		
Coastal Alliance	15,000	13,290
SLRP Assessment Fee	35,091	33,000
	50,091	46,290
	251,182	237,615
INVESTMENT INCOME		
Interest on investments		
Local Government Finance Authority	25,837	27,731
Banks	-	-
	25,837	27,731
OTHER INCOME		
Conference Registrations & Sponsorship	450	7,211
Sundry	-	-
	450	7,211
GRANTS, SUBSIDIES, CONTRIBUTIONS		
CWMS	-	4,500
Disaster Recovery	-	62,900
Regional Childcare Desert Advocacy Project	30,000	-
Volunteering	-	-
Regional Capacity	40,000	40,000
	70,000	107,400
 Commonwealth Government	-	-
State government	-	62,900
LGA	70,000	44,500
Other	-	-
	70,000	107,400

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES to and FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 3 - EXPENSES

EMPLOYEE COSTS	2025	2024
	\$	\$
Salaries and Wages	142,643	171,614
Employee leave expense	20,100	34,466
Pay in Lieu of Notice	-	909
Superannuation	19,101	22,108
Workers' Compensation Insurance	636	2,963
Professional Development	475	1,011
FBT	3,614	6,220
Total Operating Employee Costs	186,190	239,291
Total Number of Employees		
<i>(Full time equivalent at end of reporting period)</i>	0.80	1.00
MATERIALS, CONTRACTS & OTHER EXPENSES		
Prescribed Expenses		
Auditor's Remuneration	2,849	2,645
Subtotal - Prescribed Expenses	2,849	2,645
Other Materials, Contracts & Expenses		
Contractors & Consultants	54,172	133,005
Legal Expenses	572	0
Unleaded Fuel	4,595	5,362
Other Motor Vehicle Costs	2,929	3,378
Members Allowances & Support	5,000	5,292
Meetings & Conferences	2,498	2,206
Insurance	9,681	9,839
Rental - Premises	177	195
Advertising	8,316	1,419
Accommodation	3,033	1,046
Airfares, Taxi Fares & Parking	532	488
Travel - Reimbursement	3,135	630
Catering & Meals	2,945	14,085
Telephone & Internet	1,053	2,079
IT & Web	9,062	5,169
Postage/Stationery	1,297	1,103
Sundry	256	874
Subtotal - Other Materials, Contracts & Expenses	109,251	186,170
	112,100	188,815
DEPRECIATION, AMORTISATION & IMPAIRMENT		
Depreciation		
Motor Vehicle	3,721	2,500
Contents	-	-
	3,721	2,500

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 4 - CURRENT ASSETS

CASH & EQUIVALENT ASSETS	2025	2024
	\$	\$
Cash at Bank	22,630	36,022
Deposits at Call	411,226	450,000
	433,856	486,022
TRADE & OTHER RECEIVABLES		
Accrued Revenues	1,403	1,791
Other levels of Government	-	-
Debtor - General	33,100	-
	34,503	1,791

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES to and FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 5 – LIABILITIES

	2025		2024	
	Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES				
Goods & Services	50	-	1,068	-
Payments received in advance	-	-	-	-
Accrued expenses - employee benefits	3,531	-	3,622	-
Accrued expenses - other	1,450	-	1,972	-
GST & PAYG	3,940	-	1,807	-
	8,971	-	8,469	-
PROVISIONS				
Employee entitlements - Annual Leave	6,519	-	10,031	-
Employee entitlements - Long Service Leave	-	-	30,130	-
Superannuation Payable	2,300	-	-	-
	8,819	-	40,161	-

Note 6 – RESERVES

OTHER RESERVES	1/07/2024	Transfers to Reserve	Transfers from Reserve	30/06/2025
General Reserve	269,770	-	-	269,770
TOTAL OTHER RESERVES	269,770	-	-	269,770
<i>Comparatives</i>	269,770			269,770

PURPOSES OF RESERVES

Other Reserves

This reserve was established to provide for one year of basic operation (employee costs, vehicle costs, insurance, materials), should no revenue be received.

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 7 - Reconciliation of Cash Flow Statement

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2025 \$	2024 \$
Total cash & equivalent assets	4	433,856	486,022
Less: Short-term borrowings		-	-
Balances per Cash Flow Statement		433,856	486,022

() Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	45,458	-50,649
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	3,721	2,500
Net increase (decrease) in unpaid employee benefits	(33,642)	5,281
	15,537	(42,868)
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	(32,711)	89,308
Net (increase) decrease in other current assets	(37,793)	909
Net increase (decrease) in trade & other payables	2,802	(65,568)
Net Cash provided used in operations	(52,165)	(18,219)

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 8 – Functions

Revenues and expenses have been attributed to the following functions/activities throughout the financial year. The activities of the Association are categorised into the following broad functions:

1	A	- Corporate Function
2	P001	- Regional & Community Sustainability
3	P006	- Disaster & Emergency Management
4	P009	- CWMS & Climate Change Co-ordination
5	P017	- Waste Management Composting
6	P022	- Roads & Transport
7	P027	- Community Capacity Building
8	P028	- Regional Capacity Building
9	P034	- N&Y Coastal Management Action Plan
10	P038	- Regional Waste Strategy
11	P040	- Disability Inclusion Action Plan
12	P045	- Aboriginal Engagement Committee
13	P046	- DCP Pilot Organics Plant
14	P047	- Regional Childcare Desert Advocacy Project

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 9 - Financial Indicators

These Financial Indicators have been calculated in accordance with Information Paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

	2025	2024	2023
Operating Surplus Ratio			
<u>Operating Surplus</u>	13.1%	(13.3%)	(37.1%)
Total Operating Income			
<i>This ratio expresses the operating surplus as a percentage of total operating revenue</i>			
Net Financial Liabilities Ratio			
<u>Net Financial Liabilities</u>	(129.7%)	(115.6%)	(151.2%)
Total Operating Income			
<i>Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue</i>			

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 10 – Related Party Disclosures

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Association include the Chief Executive Officer and 15 Mayors/Chairpersons of the constituent Councils. In all Key Management Personnel were paid the following total compensation:

	2025	2024
	\$	\$
CEO		
Salaries, allowances & other short-term benefits	160,804	166,637
Post-employment benefits	19,101	11,197
Long term benefits	1,559	-
FBT	3,614	6,220
Termination benefits	-	-
Total CEO	185,078	184,054
Chairperson		
Allowance	5,000	5,292
Total Chairperson	5,000	5,292
Total Key Personnel Remuneration	190,078	189,346

OTHER RELATED PARTIES

Amounts received from Related Parties during the financial year (exclusive of GST).

	Received 2025	Outstanding 2025
	\$	\$
The Barossa Council	13,400	0
Barunga West Council	13,400	0
Clare and Gilbert Valleys Council	13,400	0
Copper Coast Council	13,400	0
The Flinders Ranges Council	13,400	0
Regional Council of Goyder	13,400	0
Light Regional Council	13,400	0
Adelaide Plains Council	13,400	0
District Council of Mount Remarkable	13,400	0
Northern Areas Council	13,400	0
District Council of Orroroo / Carrieton	13,400	0
District Council of Peterborough	13,400	0
Port Pirie Regional Council	13,400	0
Wakefield Regional Council	13,400	0
Yorke Peninsula Council	13,400	0
TOTAL	201,000	0

Description of Services provided to all Related Parties above:

The Association is the peak regional local government organisation that is focused on the interests of its communities. The Association's primary purpose focuses on the wealth, wellbeing and social cohesion of these communities via a sustainable approach of productive landscapes and natural environment. Its focus is on the key roles of local government.

NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30th June 2025

Note 11 - Contingencies & Assets & Liabilities Not Recognised in the Statement of Financial Position

There are no contingencies, assets or liabilities not recognised in the financial statements for the year ended 30th June 2025.

Note 12 - Events Occurring After Reporting Date

There were no events subsequent to 30th June 2025 that need to be disclosed in the financial statements.

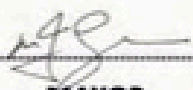
NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th June 2025

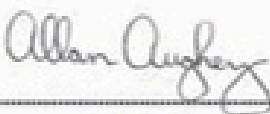
CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Northern and Yorke Local Government Association for the year ended 30 June 2025, the Council's Auditor, ATA Audits, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.


MAYOR
The Barossa Council


MAYOR
Barunga West Council


MAYOR
Clare & Gilbert Valleys Council


MAYOR
Copper Coast Council


MAYOR
The Flinders Ranges Council


MAYOR
Regional Council of Goyder


MAYOR
Light Regional Council


ACTING MAYOR
Adelaide Plains Council


MAYOR
District of Mount Remarkable


MAYOR
Northern Areas Council

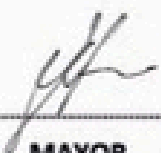
NORTHERN and YORKE LOCAL GOVERNMENT ASSOCIATION

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th June 2025

CERTIFICATION OF AUDITOR INDEPENDENCE (Continued)

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Northern and Yorke Local Government Association for the year ended 30 June 2025, the Council's Auditor, ATA Audits, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



MAYOR
 Port Pirie Regional Council



MAYOR
 District Council of Orroroo Carrieton



MAYOR
 York Peninsula Council

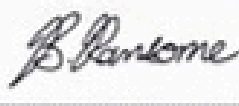


MAYOR
 District Council of Peterborough

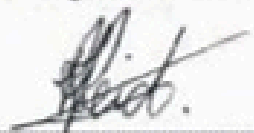


MAYOR
 Wakefield Regional Council



CHAIR, Northern and Yorke LGA Audit & Risk Management Committee


CHIEF EXECUTIVE OFFICER
 Northern and Yorke Local Government Association



CHAIRMAN, Northern and Yorke Local Government Association

INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF MANAGEMENT OF NORTHERN AND YORKE LOCAL GOVERNMENT ASSOCIATION

Opinion

We have audited the financial report of Northern And Yorke Local Government Association (the Association), which comprises the Statement of Comprehensive Income for the year ended, the Statement of Financial Position as at 30 June 2025 the, the statement of Changes in Equity and the Statement of Cash Flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, and the declaration by those charged with governance.

In our opinion, the accompanying financial report of the Association is prepared, in all material respects, in accordance with the accounting policies described in the notes to the financial statements.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of Financial Report section of our report. We are independent of the Association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the Board of Management's financial reporting responsibilities and for due diligence purposes. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Responsibilities of the Board of Management for the Financial Report

The Board of Management of the Association are responsible for the preparation of the financial report, and for such internal control as the Board of Management determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Board of Management are responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individual or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Management.
- Conclude on the appropriateness of the Board of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

ATA Audits



Tammy Atkins
Director

14 October 2025
Adelaide SA



Contact:

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District Council of Peterborough



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SERVING OUR COMMUNITY, *Building Our Future.*

The District Council of Peterborough is proud to represent our community and deliver services that support a vibrant, connected and thriving district.

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